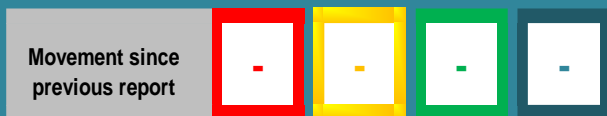


Strategic risk dashboard

22 September 2023

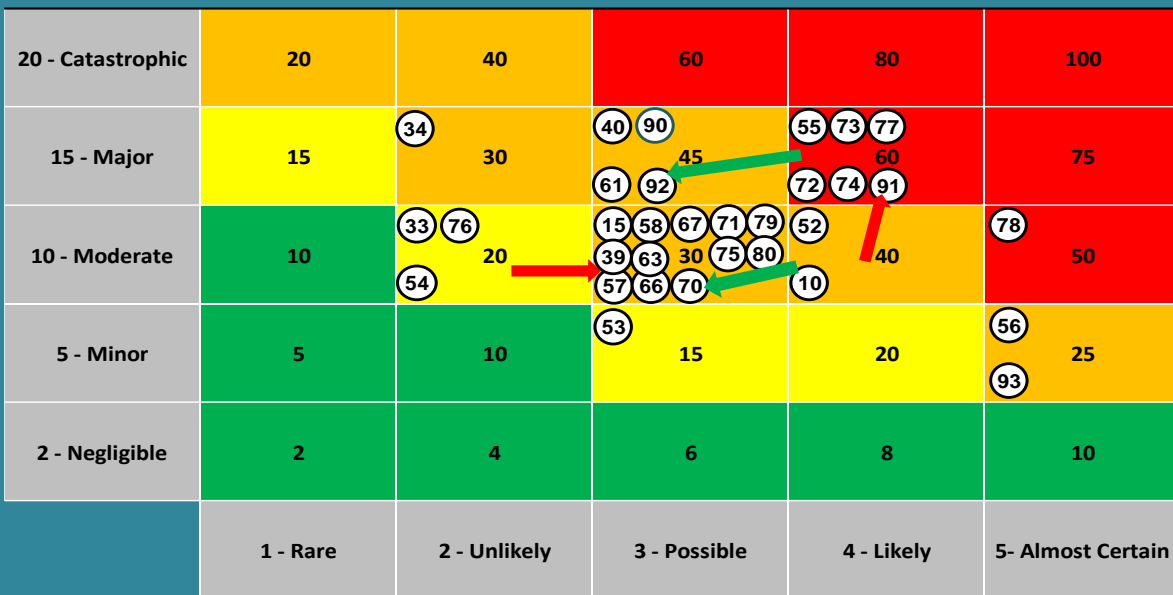
Summary of strategic risks scores



Summary of the strategic risk register

Category	Risk No.	Risk (of not achieving)	Current Score	Risk Appetite
Police and Crime Plan (P&CP)	52	Improvement in safety on our roads	40	Challenging
	70	Further investment in crime prevention	30	Challenging
	71	Reduction in drug driven violence	30	Cautious
	72	Protection of vulnerable people & reduction in cycle of domestic abuse	60	Cautious
	73	Reduction in violence against women and girls	60	Cautious
	74	Improvement in the support for victims of crime	60	Cautious
	75	Protection of rural and isolated areas	30	Challenging
	76	Prevention of dog theft	20	Challenging
	77	Prevention of business crime, fraud and cyber crime	60	Challenging
	78	The encouragement of volunteers and community support	50	Challenging
Fire and Rescue Plan (F&RFP)	79	Supporting our officers and staff	30	Challenging
	80	Increase in collaboration	30	Challenging
	15	Assurance of value for money achieved in contracts.	30	Challenging
	40	Protection, prevention and response	45	Cautious
	53	Protection of vulnerable people, not exposed to preventable danger	15	Cautious
	54	Promotion of a positive culture	20	Challenging
	55	The broadening of roles, developing a wider range of activities	60	Challenging
	56	Being transparent, open and accessible	25	Cautious
	57	Collaboration with partners	30	Challenging
	58	Best use of resources	30	Challenging
Use of Resources (UoR)	10	Commissioning resources supporting the Police & Crime Plan	40	Challenging
	39	The setting of a balanced budget	30	Challenging
	66	Forecasting not including too much downside	30	Challenging
Hold'to Acc't (HTA)	90	Cost of living (budget, recruitment & retention impact)	45	Challenging
	33	Joint Governance of Police and Fire & Rescue Services	20	Challenging
Other Functions and Statutory Duties (OF&SD)	34	Positive outcome from future inspections of the ECFRS	30	Challenging
	61	Protection against fire in high-rise clad building/student accommodation	45	Cautious
	63	Compliance with GDPR and Data Protection Act 2018	30	Minimal
	67	Appointment of LQCs and IPMs for police misconduct panels	30	Minimal
	91	Devolution proposal / PFCC functions and powers	60	Challenging
	92	Appointment of local auditors from 2023/24 and beyond	45	Challenging
	93	Compliance with Specified Information Order on publication of contracts	25	Cautious

Strategic risk scores



New or changing strategic risks since the previous report

Category	Risk No.	Risk (of not achieving)	Current Score	Previous Score
Deteriorating				
UoR	39	The setting of a balanced budget	30	20
OF&SD	91	Devolution proposal / PFCC functions and powers	60	40
Improving				
P&CP	70	Further investment in crime prevention	30	40
OF&SD	92	Appointment of local auditors from 2023/24 and beyond	45	60