

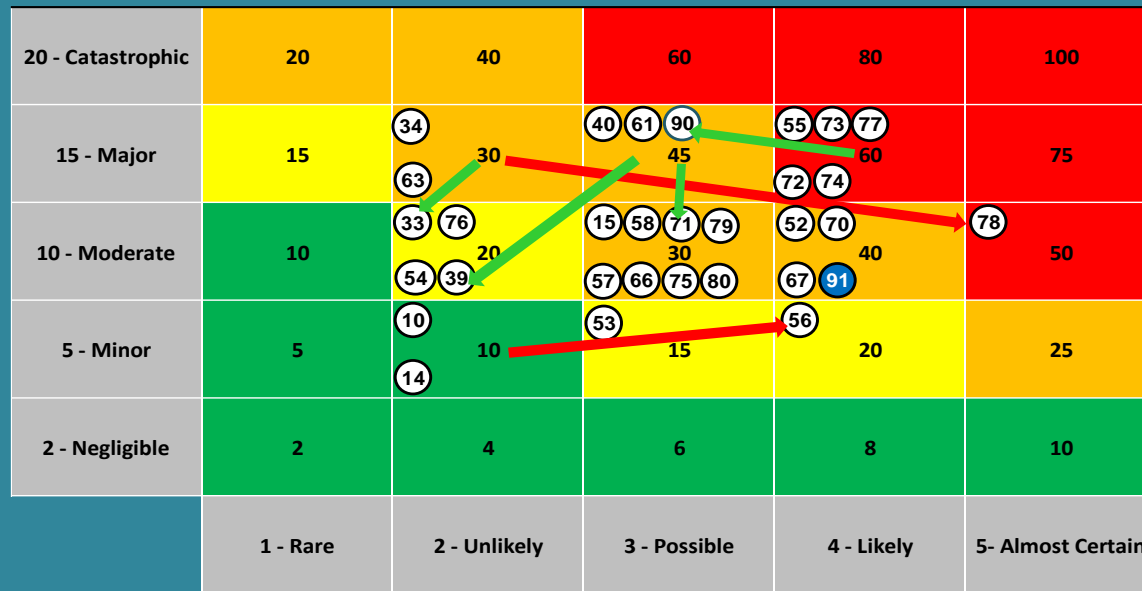
# Strategic risk dashboard

24 March 2023

## Summary of strategic risks scores



## Strategic risk scores



## Strategic risks that are new, deteriorating, improving or proposed closed since previous report

Category	Risk No.	Risk (of not achieving)	Current Score	Previous Score
<b>New</b>				
OF&SD	91	Devolution proposal / PFCC functions and powers	40	N/A
<b>Deteriorating</b>				
P&CP	78	The encouragement of volunteers and community support	50	30
F&RP	56	Being transparent, open and accessible	20	10
<b>Improving</b>				
P&CP	71	Reduction in Drug driven violence	30	45
UoR	39	The setting of a balanced budget	20	45
UoR	90	Cost of living (budget, recruitment & retention impact)	45	60
HtA	33	Joint Governance of Police and Fire & Rescue Services	20	30

## Summary of the strategic risk register

Category	Risk No.	Risk (of not achieving)	Current Score	Risk Appetite
Police and Crime Plan (P&CP)	14	Benefits from 7F collaboration	10	Challenging
	52	Improvement in Safety on our roads	40	Challenging
	70	Further investment in crime prevention	40	Challenging
	71	Reduction in Drug driven violence	30	Cautious
	72	Protection of vulnerable people & reduction in cycle of domestic abuse	60	Cautious
	73	Reduction in violence against women and girls	60	Cautious
	74	Improvement in the support for victims of crime	60	Cautious
	75	Protection of rural and isolated areas	30	Challenging
	76	Prevention of dog theft	20	Challenging
	77	Prevention of Business crime, fraud and cyber crime	60	Challenging
	78	The encouragement of volunteers and community support	50	Challenging
	79	Supporting our officers and staff	30	Challenging
Fire and Rescue Plan (F&RP)	80	Increase in collaboration	30	Challenging
	15	Assurance of value for money achieved in contracts.	30	Challenging
	40	Protection, prevention and response	45	Cautious
	53	Protection of Vulnerable people, not exposed to preventable danger	15	Cautious
	54	Promotion of a positive culture	20	Challenging
	55	The broadening of roles, developing a wider range of activities	60	Challenging
	56	Being transparent, open and accessible	20	Cautious
	57	Collaboration with partners	30	Challenging
Use of Resources (UoR)	58	Best use of resources	30	Challenging
	10	Commissioning resources supporting the Police & Crime Plan	10	Challenging
	39	The setting of a balanced budget	20	Challenging
Holding to Account (HtA)	66	Forecasting not including too much downside	30	Challenging
	90	Cost of living (budget, recruitment & retention impact)	45	Challenging
Other Functions and Statutory Duties (OF&SD)	33	Joint Governance of Police and Fire & Rescue Services	20	Challenging
	34	Positive outcome from future inspections of the ECFRS	30	Challenging
	61	Protection against fire in high-rise clad building/student accommodation	45	Cautious
	63	Compliance with GDPR and Data Protection Act 2018	30	Minimal
	67	Appointment of LQCs and IPMs for police misconduct panels	40	Minimal
	91	Devolution proposal / PFCC functions and powers	40	Challenging