



**Police Fire and Crime Commissioner for Essex
Essex Police Strategic Board**

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Date Approved by Essex Police Finance Department	

1 Recommendations

To endorse and approve the current 2023/24 MTFS position as approved by the PFCC and reported to the Police, Fire and Crime Panel on 7th February 2023.

2 Executive Summary

The 2023/24 MTFS was set on 7th February as part of the 2023/24 budget report to the Police, Fire and Crime Panel. This report sets out the approved position and the key assumptions that it was based on.

3 Background

- 3.1** The MTFS is a service planning and performance management framework which aims to ensure that resources are directed towards achieving delivery of the vision for the next five years and the Police and Crime Plan.
- 3.2** A summary of the MTFS approved at the 7th February 2023 Police, Fire and Crime Panel is shown in Table 1 below. The MTFS shortfall over the four-year period of 2024/25 to 2027/28 is forecast to be £10.5m.

Table 1 – MTFS as at February 2023

			Medium Term Financial Strategy 2023/24 - 2027/28 - Precept Increase 2.5% Annually						
2020/21	2021/22	2022/23*	2023/24	2024/25	2025/26	2026/27	2027/28	5 Year Total	
£m	£m	£m	£m	£m	£m	£m	£m	£m	
312.8	330.5	365.7	377.9	382.9	392.3	400.9	409.0	1,963.1	
Net Budget Requirement - before appropriations to/from reserves									
6.7	2.7	(9.8)	(3.3)	0.0	0.0	0.0	0.0	(3.3)	
Net Appropriations to/(from) Reserves **									
319.5	333.2	355.9	374.6	382.9	392.3	400.9	409.0	1,959.7	
Budget Requirement (Inc Appropriations to Reserves) - before Savings & Efficiencies									
(4.8)	(2.9)	(3.7)	(10.9)	(3.0)	(3.0)	(3.0)	(3.0)	(22.9)	
Savings & Efficiencies Plan (Cashable)									
314.7	330.3	352.2	363.6	379.9	389.3	397.9	406.0	1,936.8	
Net Budget Requirement - after savings applied									
(314.7)	(330.3)	(352.2)	(363.7)	(380.0)	(386.9)	(394.1)	(401.7)	(1,926.3)	
Total Funding									
0.0	0.0	0.0	0.0	0.0	(2.4)	(3.8)	(4.3)	(10.5)	
Annual (Shortfall)/Surplus									

* Based on month 8 forecast

** The net budget requirement within this table includes expenditure that will be funded from reserves (subject to approval). Assumptions on the usage of reserves for future years is contained within the Reserves table on Tab D of Appendix B.

The balanced position in 2024/25 is based on the following key assumptions:

- 2.5% council tax precept increase;
- Police officers remain at 3,755 FTEs;
- A 2.0% pay increase for Officers and Staff in September 2023 and 2.5% in September 2024;
- A 1.75% increase in taxbase compared to a 1.15% increase in 2023/24;
- A £1.5m surplus on the Collection Fund;
- New recurring cashable savings of £3.0m in each year of the MTFS (PFCC target) and all one-off pressures to be funded by further one-off savings; and
- The Home Office police grants will increase in line with the most recent Comprehensive Spending Review (CSR) with Essex receiving a share of the grant uplift in line with existing

funding share allocations.

The full summary and details are at Appendices A and B.

3.3 Savings and Efficiencies Plan

The MTFs includes a £3m recurring savings target annually with £10.9m being identified for 2023/24. Work is due to commence on developing the savings plans over the coming months through the Efficiency, Savings and Growth Board.

3.4 Capital Expenditure and Financing

A summary of the capital programme and how it will be financed, as presented to the Police, Fire and Crime Panel, is shown below along with the forecast Capital Financing Requirement (CFR). The CFR represents capital expenditure incurred and forecast to be incurred that has not been financed from cash resources and is therefore an indicator of our underlying need to borrow to fund the investment programme. Actual borrowing will be a combination of internal and external borrowing. Forecasts on the level of external borrowing are included within the Treasury Management Strategy. The CFR is forecast to reach £74m with an annual revenue cost of prudential borrowing increasing to £5.4m by 2027/28 representing the revenue costs from our capital investment plans over the medium term (contains investment plans approved and still subject to approval). Details are shown in Appendix C. It should be noted that the opening CFR for 2022/23 differs from that reported to the Police, Fire and Crime panel, the papers for which were compiled prior to the 2021/22 statutory accounts audit being completed, and these have now been updated. There is no impact on 2023/24 budget or the Medium Term Financial Strategy as the Minimum Revenue Payments (MRP) are determined by the level and type of capital expenditure which has not changed. This updated CFR will also be reflected in the Capital Strategy for 2023/24.

Table 2 – Capital Expenditure and Financing Summary

	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	2027/28 £000	TOTAL £000
Total Forecast Capital Expenditure (approved and proposed)	12,008	13,999	25,913	26,339	19,097	20,505	117,861
Financing Sources to be Applied							
Capital receipts	(2,812)	(4,100)	(4,650)	(7,009)	(8,597)	(7,769)	(34,937)
Grants & contributions	(46)	0	0	0	0	0	(46)
Revenue funding	(6,185)	(1,131)	(1,131)	0	(2,000)	(1,000)	(11,447)
Capital Financing Requirement	(2,965)	(8,768)	(20,132)	(19,330)	(8,500)	(11,736)	(71,431)
	(12,008)	(13,999)	(25,913)	(26,339)	(19,097)	(20,505)	(117,861)
Capital Financing Requirement (as at 31st March)	18,295	26,160	44,770	61,246	66,174	73,832	
Revenue Cost of Borrowing (MRP & Interest)	821	1,109	2,146	3,848	4,678	5,356	

3.5 Reserves and Provisions

The below table summarises the reserves position. There has been an unprecedented pressure on the force in 2022/23 from responding to Just Stop Oil Protests and although a special grant application has been submitted to the Home Office, to date only £1.503m has been received towards total costs of approximately £5.6m as rules for special grants mean that we have to fund the first £3.6m of costs within the force. Whilst there is a plan within 2022/23 to absorb costs from reserves this includes emptying the Major Operation Reserve if full reimbursement is not received and this is reflected in the forecast below.

The forecast on reserves and provisions as at 2023/24 budget setting is shown in Appendix D and summarised in the table below. By 2027/28, revenue reserves are forecast to be £18.5m (£12.2m General Reserve at 3.0% of net revenue expenditure and £6.3m earmarked reserves) and this includes contributions that are included within the MTFS to maintain the 3.0% level of General Reserve. As reserves forecasts flex the contribution included within the MTFS will flex to maintain the 3.0% level. This approach may change following the outcome of the upcoming review of the Reserves Strategy.

Table 3 – Forecast Reserves and Provisions

	2022/23 (£m)	2023/24 (£m)	2024/25 (£m)	2025/26 (£m)	2026/27 (£m)	2027/28 (£m)
Earmarked Revenue Reserves	8.3	7.4	6.9	7.5	6.3	6.3
General Reserve	13.8	10.7	11.4	11.7	11.9	12.2
GR as % of net revenue expenditure	3.9%	2.9%	3.0%	3.0%	3.0%	3.0%
Total - Revenue Reserves	22.2	18.1	18.3	19.2	18.2	18.5

There are two core points that will still need to be addressed going forward that are not reflected in the table above:

- As opportunities arise within year and the lifetime of the MTFS the Major Operational Reserve will need to be re-built; and
- As set out in a recent paper to Performance and Resources Scrutiny Committee there is a need to build a reserve to deal with ‘self-insured’ losses.

4 Risks and Mitigations

Financial risks that impact on the MTFS and Capital Programme are the availability of future revenue funding and short and long term capital financing resources, both of which are estimated within the MTFS position presented in this report.

5 Links to the Police and Crime Plan

This paper concerns the management of the PFCC and Chief Constable’s revenue and capital resources and therefore underwrites all of the priorities and workstreams identified within the Police and Crime Plan.

6 Financial Implications

The financial implications are covered within sections 3 of this paper.

7 Legal Implications

Provisions of the Local Government Finance Act 1992 set out what the force has to base its budget calculations upon and require the force to set a balanced budget by no later than the 11th March for the following year. The 2023/24 budget has been agreed by the Police, Fire and Crime panel. The 2024/25 budget must be set by no later than 11th March 2024.

8 Staffing Implications

None identified for the period of the MTFS.

9 Equality and Diversity Implications

There are no equality or diversity implications from this report.

10 Police Operational Implications

Operational policing requirements are considered throughout the budget setting and MTFS review process.

11 Governance Boards

The MTFS is reviewed on a quarterly basis and presented to each Strategic Board as well as being approved as part of the budget position presented to each February Police, Fire and Crime panel.

12 Future Plans (long-term strategic direction)

Long term strategic plans are reflected in financial terms within the Medium Term Financial Strategy considered in Section 3.

13 List of background papers and appendices

See appendices overleaf.

Medium Term Financial Strategy 2023/24 - 2027/28								
Line Ref.		2022/23 Budget	2023/24	2024/25	2025/26	2026/27	2027/28	5 Year Total
		£m	£m	£m	£m	£m	£m	£m
1	Original Budget - Budget Book Net Expenditure (prior year total funding)	330.3	352.2	363.6	379.9	389.3	397.9	1,883.0
2	Adjustment from prior year activity agreed at Budget Setting	0.0	0.5	2.0	0.0	0.0	0.0	2.5
3	Opening Budget Requirement	330.3	352.7	365.6	379.9	389.3	397.9	1,885.6
4	Pay Award	2.8	10.4	4.0	5.2	5.2	5.4	30.2
5	Pay Progression	2.3	2.8	2.4	2.4	2.4	2.4	12.4
6	Pay - Other	3.7	(2.4)	1.8	2.0	1.9	1.9	5.3
7	LGPS Pension Shortfall & Auto Enrolment	0.0	0.9	0.0	0.0	0.5	0.0	1.4
8	Contractual Inflation	0.9	3.4	2.0	1.0	1.0	1.0	8.4
9	Contractual & Legal	3.4	3.0	0.4	0.5	1.2	0.5	5.6
10	COG Approved Investment	0.0	0.0	0.0	0.0	0.0	0.0	0.0
11	Committed Change (Includes FYE of PUP)	5.9	(0.3)	6.2	0.0	0.0	0.0	5.9
12	Revenue Impact of Investment	2.1	1.6	1.8	2.5	1.3	3.1	10.2
13	New Demand & Budget Growth	8.9	6.8	1.5	1.0	1.1	1.0	11.4
14	Use of One-off Recurring Budget	(3.3)	0.0	0.0	0.0	0.0	0.0	0.0
15	Appropriations to/(from) Reserves	(0.2)	(3.3)	0.0	0.0	0.0	0.0	(3.3)
16	Budget Requirement - before Savings & Efficiencies	356.8	375.8	385.7	394.6	403.9	413.2	1,973.2
17	Savings - One-off	(0.9)	(1.2)	(2.7)	(2.3)	(3.0)	(4.3)	(13.4)
18	Savings - Recurring	(3.7)	(10.9)	(3.0)	(3.0)	(3.0)	(3.0)	(22.9)
19	Net Budget Requirement	352.2	363.6	379.9	389.3	397.9	406.0	1,936.8
	Opening Funding	(330.3)	(352.2)	(363.7)	(380.0)	(386.9)	(394.1)	(1,876.9)
20	Government Funding	(10.9)	(0.7)	(9.6)	0.0	0.0	0.0	(10.4)
21	Council Tax - Base	0.0	0.0	0.0	0.0	0.0	0.0	0.0
22	Council Tax - Taxbase change	(2.3)	(1.6)	(2.7)	(2.8)	(2.9)	(3.1)	(13.2)
23	Council Tax - Precept increase	(6.6)	(9.9)	(3.9)	(4.1)	(4.3)	(4.5)	(26.7)
24	Collection Fund	(2.1)	0.8	0.0	0.0	0.0	0.0	0.8
25	Total Funding	(352.2)	(363.7)	(380.0)	(386.9)	(394.1)	(401.7)	(1,926.3)
26	Annual (Shortfall)/Surplus - Cumulative	0.0	0.0	0.0	(2.4)	(3.8)	(4.3)	(10.5)

Medium Term Financial Strategy 2023/24 - 2027/28								
Line Ref		2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	Total
		£m	£m	£m	£m	£m	£m	£m
1	Original Budget - Budget Book Net Expenditure (prior year total funding)	330.3	352.2					
1a	Opening Budget Requirement			363.6	379.9	389.3	397.9	1,883.0
2	Adjustment from prior year activity agreed at Budget Setting	-	0.5	1.8	-	-	-	2.4
3	Opening Budget Requirement	330.3	352.7	365.6	379.9	389.1	397.6	1,885.4
	Unavoidable Cost Pressures							
4	Pay - Prior Year - Sept Pay Award (increase above rate in opening budget requirement)	0.1	7.7	1.7	2.1	2.2	2.2	15.9
5	Pay - Sept Pay Award - current year (7 months - Sept to March)	2.7	2.7	2.3	3.1	3.0	3.2	14.3
6	2022/23 Police Uplift - recurring	5.7	2.5	-	-	-	-	2.5
7	22/23 Police Officers funded by Precept increase	1.9	0.2					0.2
8	Pay - In Year activity - increments	2.3	2.8	2.4	2.4	2.4	2.4	12.4
9	Pay - In Year activity - Turnover (Inc Growth not yet achieved)	(1.1)	(1.6)	(0.5)	(0.5)	(0.5)	(0.5)	(3.7)
10	Pay - in year activity - Other (Inc. impact on allowances, NI, Pension and Apprenticeship Levy)	2.3	1.7	2.5	2.5	2.5	2.5	11.7
11	Increase South East Allowance by £500 to £2,500 (22/23) and £3,000 (23/24)	2.0	2.1	-	-	-	-	2.1
12	Change to Employers NI Contributions of 1.25% from 2022/23	2.5	(2.5)					(2.5)
13	LGPS Pension shortfall (Tri-annual Actuarial review)	-	0.8	-	-	0.5		1.3
14	Auto Enrolment to Pension schemes	-	0.1	-	-	-		0.1
15	Contractual Inflation & De-inflation	0.9	3.4	2.0	1.0	1.0	1.0	8.4
16	Policing Education Qualifications Framework (PEQF)	-	0.2	0.1	-	-		0.3
17	Operational and Support contractual and legal cost pressures, including Motor insurance	1.4	2.0	-	-	-		2.0
18	Total Unavoidable Cost Pressures	20.7	22.2	10.5	10.6	11.1	10.8	65.1
	New Investment & Service Demand Changes							
19	New investment - Recurring	1.5	0.7	-	-	-		0.7
20	PUP Ring Fenced Grant (Income)	(3.0)	-	-	-	-		-
21	PUP Ring Fenced Grant Change from Prior Year	2.2	(3.1)	6.2				3.0
22	Increases of less than £10k on non-pay budgets	-	0.1	0.1	0.1	0.1	0.1	0.5
23	Service demand changes including Estates Services restructure	1.2	2.8	-	-	-		2.8
24	Annual appropriation into a new Insurance Reserve		0.2					
25	Reduction in Special Branch Expenditure	(0.9)						-
26	Borrowing Requirement - interest charges	-	0.1	0.4	0.4	0.1	0.2	1.2
27	Borrowing Requirement - Minimum Revenue Requirement (MRP)	-	0.1	0.6	1.3	0.7	0.5	3.3
28	Capital Programme (Approved) - Revenue Consequences	0.3	0.6	(0.4)	-	(0.4)	(0.4)	(0.5)
29	Capital Programme (Proposed) - Revenue Consequences	0.2	0.2	0.2	(0.0)	(0.1)	(0.0)	0.2
30	Expenditure/(Income) offsetting appropriations to/from Reserves	0.1	-	-	-	-		-
31	PFCC - Investment Bids	1.6	0.4	0.5	-	0.1		1.0
32	Total New Investment	3.2	2.1	7.6	1.8	0.6	0.3	12.4
	One-off Costs							
34	Capital Programme (Approved) - One-off revenue costs	0.9	0.4	0.9	0.8	0.9	2.8	5.8
35	Capital Programme (Proposed) - One-off revenue costs	0.7	0.2	0.1	0.0	0.0	0.0	0.3
36	Bank Holiday's - one-off	0.7	0.5	(0.2)	-	0.7	-	0.9
37	Contractual and legal cost pressures - one-off	1.3	0.4	0.5	0.5	0.5	0.5	2.4
38	Service Demand Changes - one-off	0.9	(0.1)	0.9	0.9	0.9	0.9	3.5
39	New Investment - One-Off	1.5	0.6	-	-	-		0.6
40	Difference in full year and current year savings	(0.9)	(1.1)	(2.7)	(2.3)	(3.0)	(4.3)	(13.3)
41	Expenditure/(Income) offsetting appropriations to/from Reserves	0.1	-	-	-	-		-
42	Subtotal of One-off Costs	5.2	0.8	(0.7)	-	-	-	0.2

Note: Estimated costs for pay in future years (2024/25 onwards) based on high level estimates and refined at each annual budget setting round

Medium Term Financial Strategy 2023/24 - 2027/28								
Line Ref	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	Total	
	£m	£m	£m	£m	£m	£m	£m	
43	Appropriations To/(From) Earmarked Reserve							
44	-	(0.2)	-	-	-	-	(0.2)	
45	Appropriations To/(From) Earmarked Reserves							(0.2)
46	Appropriations To/(From) General Reserve							
47	(0.2)	(3.1)	-	-	-	-	(3.1)	
48	Appropriations To/(From) General Reserve							(3.3)
49	Total Appropriations To/(From) Reserves							(3.3)
50	(3.3)						-	
51	One-off expenditure balance from short term funding							(3.3)
52	Budget Requirement - before Savings & Efficiencies							1,959.7
53	(3.7)	(10.9)	(3.0)	(3.0)	(3.0)	(3.0)	(22.9)	
54	Net Budget Requirement							1,936.8
Funding								
<i>Home Office Police Grant</i>								
55	(117.5)	(127.2)	(136.8)	(136.8)	(136.8)	(136.8)	(537.7)	
56	(9.0)	-	-	-	-	-	-	
57	Total Home Office Police Grant							(537.7)
<i>Home Office Formula Grant</i>								
58	(67.0)	(67.0)	(67.0)	(67.0)	(67.0)	(67.0)	(334.9)	
59	Total Home Office Formula Grant							(334.9)
<i>Other Non Specific Grants</i>								
60	(2.1)	(2.1)	(2.1)	(2.1)	(2.1)	(2.1)	(10.7)	
61	(11.0)	(11.0)	(11.0)	(11.0)	(11.0)	(11.0)	(55.0)	
62	Total Specific Grants							(65.6)
63	(206.6)	(207.3)	(217.0)	(217.0)	(217.0)	(217.0)	(1,075.1)	
64	Total Government Funding							(1,075.1)
<i>Council Tax Requirement</i>								
65	(134.4)	(143.3)	(154.8)	(161.5)	(168.4)	(175.6)	(803.6)	
66	(2.3)	(1.6)	(2.7)	(2.8)	(2.9)	(3.1)	(13.2)	
67	(6.6)	(9.9)	(3.9)	(4.1)	(4.3)	(4.5)	(26.7)	
68	Total Council Tax Requirement							(843.6)
69	Total Resource Funding (Gov. grants and Council Tax)							(1,918.7)
70	(2.3)	(1.5)	(1.5)	(1.5)	(1.5)	(1.5)	(6.1)	
71	Total Funding							(1,926.3)
72	Annual (Shortfall)/Surplus - Cumulative							(10.5)
73	10.9	0.7	9.6	-	-	-	10.4	
74	10.9	0.7	9.6	-	-	-	10.4	
75	8.9	11.5	6.6	6.9	7.2	7.5	39.9	
76	2.1	(0.8)	-	-	-	-	(0.8)	
77	21.9	11.5	16.3	6.9	7.2	7.5	49.5	
78	6.6%	0.0	4.5%	1.8%	1.9%	1.9%		
A. Key % Assumptions								
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28		
79	6.0%	absolute figure	absolute figure	0.0%	0.0%	0.0%		
80	5.8%	0.0%	0.0%	0.0%	0.0%	0.0%		
81	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		
82	5.6%	0.3%	4.6%	0.0%	0.0%	0.0%		
83	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		
84	4.79%	6.84%	2.50%	2.50%	2.5%	2.5%		
85	1.73%	1.15%	1.75%	1.75%	1.75%	1.75%		
86	2.5%	2.0%	2.5%	2.5%	2.5%	2.5%		
87	2.5%	2.0%	2.5%	2.5%	2.5%	2.5%		
88	Inflation - Non pay - various as only specific contractual inflation is used. There is no general inflation.							

**CAPITAL PROGRAMME - 2023/24 BUDGET SETTING
EXPENDITURE & FINANCING SUMMARY**

	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	TOTAL
	£000	£000	£000	£000	£000	£000	£000
Capital Expenditure							
<u>Approved Projects</u>							
ANPR	292	-	-	-	-	-	292
Estates Business as Usual	1,317	1,238	510	-	-	-	3,065
Estates Strategy	1,368	2,115	1,570	-	-	-	5,053
I.T. Services	5,205	517	56	111	92	86	6,067
OPC	70	51	-	-	-	-	121
Other	711	-	-	-	-	-	711
SCD	222	-	-	-	-	-	222
Transport	2,480	1,295	33	-	-	-	3,808
	11,664	5,216	2,168	111	92	86	19,338
<u>Subject to Approval Projects</u>							
ANPR	-	110	125	125	125	125	610
Estates Business as Usual	-	250	1,075	1,300	1,300	975	4,900
Estates Strategy	-	1,780	9,950	16,030	12,050	10,780	50,590
I.T. Services	-	3,526	10,157	6,283	2,780	5,989	28,735
OPC	-	400	-	-	-	-	400
Other	250	487	237	250	250	-	1,474
SCD	53	30	-	-	-	-	83
Transport	40	2,200	2,200	2,240	2,500	2,550	11,730
	343	8,783	23,744	26,228	19,005	20,419	98,523
<u>Total by Department</u>							
ANPR	292	110	125	125	125	125	902
Estates Business as Usual	1,317	1,488	1,585	1,300	1,300	975	7,965
Estates Strategy	1,368	3,895	11,520	16,030	12,050	10,780	55,643
I.T. Services	5,205	4,043	10,213	6,394	2,872	6,075	34,802
OPC	70	451	-	-	-	-	521
Other	961	487	237	250	250	-	2,185
SCD	276	30	-	-	-	-	306
Transport	2,520	3,495	2,233	2,240	2,500	2,550	15,538
	12,008	13,999	25,913	26,339	19,097	20,505	117,861
Financing Sources to be Applied							
Capital receipts	(2,812)	(4,100)	(4,650)	(7,009)	(8,597)	(7,769)	(34,937)
Grants & contributions	(46)	-	-	-	-	-	(46)
Revenue funding	(6,185)	(1,131)	(1,131)	-	(2,000)	(1,000)	(11,447)
Borrowing	(2,965)	(8,768)	(20,132)	(19,330)	(8,500)	(11,736)	(71,431)
	(12,008)	(13,999)	(25,913)	(26,339)	(19,097)	(20,505)	(117,861)
Total Unfinanced Expenditure	-	-	-	-	-	-	-

CAPITAL PROGRAMME - 2023/24 BUDGET SETTING

Capital Financing Requirement and Minimum Revenue Provision (Month 8 Forecast)

	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	TOTAL
	£000	£000	£000	£000	£000	£000	£000
Opening CFR	16,123	18,295	26,160	44,770	61,246	66,174	16,123
Capital Expenditure							
Approved projects - long-life	2,685	3,353	2,080	0	0	0	8,117
Approved projects - short-life	8,980	1,863	89	111	92	86	11,221
Subject to Approval projects - long-life	0	2,030	11,025	17,330	13,350	11,755	55,490
Subject to Approval projects - short-life	343	6,753	12,719	8,898	5,655	8,664	43,033
	12,008	13,999	25,913	26,339	19,097	20,505	117,861
Financing Sources to be Applied							
Capital receipts	(2,812)	(4,100)	(4,650)	(7,009)	(8,597)	(7,769)	(34,937)
Grants & contributions	(46)	0	0	0	0	0	(46)
Revenue funding	(6,185)	(1,131)	(1,131)	0	(2,000)	(1,000)	(11,447)
	(9,043)	(5,231)	(5,781)	(7,009)	(10,597)	(8,769)	(46,430)
Minimum Revenue Provision							
Historic unfinanced borrowing	(500)	(500)	(500)	(500)	(500)	(500)	(3,000)
Current projects - long-life	(279)	(345)	(480)	(807)	(1,240)	(1,746)	(4,897)
Current projects - short-life	(14)	(59)	(542)	(1,546)	(1,832)	(1,832)	(5,825)
	(793)	(904)	(1,522)	(2,853)	(3,572)	(4,078)	(13,722)
Closing CFR	18,295	26,160	44,770	61,246	66,174	73,832	73,832

	2022/23	2023/24	2024/25	2025/26	2025/26	2027/28	TOTAL
	£000	£000	£000	£000	£000	£000	£000
FINANCING COSTS							
Minimum Revenue Provision (MRP)	793	904	1,522	2,853	3,572	4,078	13,722
Borrowing Costs (based on 4.5%)	29	206	624	995	1,106	1,278	4,237
Total revenue impact of borrowing	821	1,109	2,146	3,848	4,678	5,356	17,959

Note 1 - The capital receipts information is based on the end of August 22 Estates tracker

Note 2 - Assumes approx £10m of cash and investment reserves at 2022/23 year-end (and beyond)

CAPITAL PROGRAMME - 2023/24 BUDGET SETTING
CAPITAL RESOURCES SUMMARY

	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
	£000	£000	£000	£000	£000	£000
Capital receipts						
<i>Opening balance</i>	(928)	-	-	-	(16,366)	(7,769)
Received	(1,884)	(4,100)	(4,650)	(23,375)	-	-
Applied for financing	2,812	4,100	4,650	7,009	8,597	7,769
Closing balance	-	-	-	(16,366)	(7,769)	-
Grants and contributions						
<i>Opening balance</i>	-	-	-	-	-	-
Received	(46)	-	-	-	-	-
Applied for financing	46	-	-	-	-	-
Closing balance	-	-	-	-	-	-
Revenue funding						
<i>Opening balance</i>	(4,357)	(100)	(100)	(100)	(1,100)	(100)
Received	(1,927)	(1,131)	(1,131)	(1,000)	(1,000)	(1,000)
Applied for financing	6,184	1,131	1,131	-	2,000	1,000
Closing balance	(100)	(100)	(100)	(1,100)	(100)	(100)
Totals						
<i>Opening balance</i>	(5,285)	(100)	(100)	(100)	(17,466)	(7,869)
Received	(3,857)	(5,231)	(5,781)	(24,375)	(1,000)	(1,000)
Applied for financing	9,042	5,231	5,781	7,009	10,597	8,769
Closing balance	(100)	(100)	(100)	(17,466)	(7,869)	(100)

Earmarked Reserves - Opening and Closing Balances																																			
Reserve	2022/23					2023/24					2024/25					2025/26					2026/27					2027/28									
	1st April 2022 - Opening Balance	Budget Setting Contribution / (Allocation) 2022/23	In-Year Contribution 2022/23	In-Year Allocation 2022/23	Forecast Year End Balance - 31st March 2023	1st April 2023 - Opening Balance	Budget Setting Contribution / (Allocation) 2023/24	In-Year Contribution 2023/24	In-Year Allocation 2023/24	Forecast Year End Balance - 31st March 2024	1st April 2024 - Opening Balance	In-Year Contribution 2024/25	In-Year Allocation 2024/25	Forecast Year End Balance - 31st March 2025	1st April 2025 - Opening Balance	In-Year Contribution 2025/26	In-Year Allocation 2025/26	Forecast Year End Balance - 31st March 2026	1st April 2026 - Opening Balance	In-Year Contribution 2026/27	In-Year Allocation 2026/27	Forecast Year End Balance - 31st March 2027	1st April 2027 - Opening Balance	In-Year Contribution 2027/28	In-Year Allocation 2027/28	Forecast Year End Balance - 31st March 2028									
Reserves held by Essex Police but managed as third party reserves																																			
Op Dagenham Maintenance Reserve	£0.092m	-	-	-	£0.092m	£0.092m	-	-	-	£0.092m	£0.092m	-	-	-	£0.092m	£0.092m	-	-	-	£0.092m	£0.092m	-	-	-	£0.092m	£0.092m	-	-	-	£0.092m	£0.092m	-	-	-	£0.092m
Total	£0.092m	-	-	-	£0.092m	£0.092m	-	-	-	£0.092m	£0.092m	-	-	-	£0.092m	£0.092m	-	-	-	£0.092m	£0.092m	-	-	-	£0.092m	£0.092m	-	-	-	£0.092m	£0.092m	-	-	-	£0.092m
Ringfenced Reserve																																			
Proceeds of Crime Act	£2.047m	(£0.391m)	-	(£0.206m)	£1.450m	£1.450m	-	(£0.463m)	£0.987m	£0.987m	-	(£0.365m)	£0.622m	£0.622m	-	(£0.365m)	£0.257m	£0.257m	-	(£0.257m)	£0.000m	£0.000m	-	£0.000m	£0.000m	-	£0.000m	£0.000m	-	£0.000m	£0.000m	-	£0.000m	£0.000m	
Forfeiture Monies Reserve	£0.426m	£0.025m	-	(£0.262m)	£0.189m	£0.189m	-	£0.125m	(£0.100m)	£0.214m	£0.214m	£0.125m	(£0.100m)	£0.239m	£0.239m	£0.125m	(£0.100m)	£0.264m	£0.264m	£0.125m	(£0.100m)	£0.289m	£0.289m	£0.125m	(£0.100m)	£0.314m	£0.314m	£0.125m	(£0.100m)	£0.314m	£0.314m	£0.125m	(£0.100m)	£0.314m	£0.314m
Restructuring Reserve	£1.023m	-	-	(£0.600m)	£0.423m	£0.423m	-	-	-	£0.423m	£0.423m	-	-	-	£0.423m	£0.423m	-	-	-	£0.423m	£0.423m	-	-	-	£0.423m	£0.423m	-	-	-	£0.423m	£0.423m	-	-	-	£0.423m
Operational Transformational Reserve (OTR)	£0.479m	(£0.139m)	£0.085m	(£0.425m)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transformation Reserve	£1.110m	-	-	£0.200m	£1.310m	£1.310m	-	-	-	£1.310m	£1.310m	-	-	£1.310m	£1.310m	-	-	£1.310m	£1.310m	-	-	£1.310m	£1.310m	-	-	£1.310m	£1.310m	-	-	£1.310m	£1.310m	-	-	£1.310m	£1.310m
Data Analytics Reserve	£0.028m	(£0.028m)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Legal Reserve	£1.316m	-	-	-	£1.316m	£1.316m	-	(£0.333m)	£0.983m	£0.983m	£0.983m	-	(£0.075m)	£0.908m	£0.908m	-	-	£0.908m	£0.908m	-	-	£0.908m	£0.908m	-	-	£0.908m	£0.908m	-	-	£0.908m	£0.908m	-	-	£0.908m	£0.908m
PEQF Reserve	£0.326m	(£0.046m)	-	-	£0.280m	£0.280m	(£0.187m)	-	£0.093m	£0.093m	£0.093m	-	(£0.093m)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Restricted Grant and Contributions Reserve	£0.103m	-	-	(£0.103m)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	£6.858m	(£0.579m)	£0.085m	(£1.396m)	£4.968m	£4.968m	(£0.187m)	£0.125m	(£0.896m)	£4.009m	£4.009m	£0.125m	(£0.633m)	£3.501m	£3.501m	£0.125m	(£0.465m)	£3.162m	£3.162m	£0.125m	(£0.357m)	£2.930m	£2.930m	£0.125m	(£0.100m)	£2.955m	£2.955m	£0.125m	(£0.100m)	£2.955m	£2.955m	£0.125m	(£0.100m)	£2.955m	
Operational Reserves																																			
Major Operational Reserve	£1.500m	-	-	(£1.500m)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
COVID Roadmap Violence Reduction Reserve	£0.229m	(£0.229m)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Chief Constables Operational C/Fwd	£0.750m	-	-	(£0.750m)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Specials Constabulary Reserve	£0.145m	(£0.145m)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Future Capital Funding	£4.358m	£1.665m	£0.262m	(£6.185m)	£0.100m	£0.100m	-	£1.131m	(£1.131m)	£0.100m	£0.100m	£1.131m	(£1.131m)	£0.100m	£0.100m	£1.000m	-	£1.100m	£1.100m	£1.000m	(£2.000m)	£0.100m	£0.100m	£1.000m	(£1.000m)	£0.100m	£0.100m	£1.000m	(£1.000m)	£0.100m	£0.100m	£1.000m	(£1.000m)	£0.100m	
Total	£6.982m	£1.291m	£0.262m	(£8.435m)	£0.100m	£0.100m	-	£1.131m	(£1.131m)	£0.100m	£0.100m	£1.131m	(£1.131m)	£0.100m	£0.100m	£1.000m	-	£1.100m	£1.100m	(£2.000m)	£0.100m	£0.100m	£1.000m	(£1.000m)	£0.100m	£0.100m	£1.000m	(£1.000m)	£0.100m	£0.100m	£1.000m	(£1.000m)	£0.100m		
PFCC Reserves																																			
Commissioning Grants 2020/21 to 2021/22	£3.174m	-	-	-	£3.174m	£3.174m	-	-	-	£3.174m	£3.174m	-	-	£3.174m	£3.174m	-	-	£3.174m	£3.174m	-	-	£3.174m	£3.174m	-	-	£3.174m	£3.174m	-	-	£3.174m	£3.174m	-	-	£3.174m	£3.174m
Total	£3.174m	-	-	-	£3.174m	£3.174m	-	-	-	£3.174m	£3.174m	-	-	£3.174m	£3.174m	-	-	£3.174m	£3.174m	-	-	£3.174m	£3.174m	-	-	£3.174m	£3.174m	-	-	£3.174m	£3.174m	-	-	£3.174m	
General Reserve																																			
General Reserve	£14.818m	(£0.206m)	£3.950m	(£4.729m)	£13.833m	£13.833m	-	(£3.145m)	£10.688m	£10.688m	£0.750m	-	£11.438m	£11.438m	£0.250m	-	£11.938m	£11.938m	£0.250m	-	£11.938m	£11.938m	£0.250m	-	£12.188m	£12.188m	£0.250m	-	£12.188m	£12.188m	£0.250m	-	£12.188m	£12.188m	
Total Revenue Reserves	£31.924m	£0.506m	£4.297m	(£14.560m)	£22.167m	£22.167m	(£0.187m)	£1.256m	(£5.172m)	£18.064m	£2.006m	(£1.764m)	£18.306m	£18.306m	£1.375m	(£0.465m)	£19.216m	£19.216m	£1.375m	(£2.357m)	£18.234m	£18.234m	£1.375m	(£1.100m)	£18.509m	£18.509m	£1.375m	(£1.100m)	£18.509m	£18.509m	£1.375m	(£1.100m)	£18.509m		