



# **PROJECT BOARD**

Terms of Reference Version 2.0

Date: April 2022

Author(s): AM Neil Fenwick/Amanda Johnson



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# **Version control**

Version	Date	Changes	Sign-off
0.01	October 2021	Initial draft	
2.0	April 2022	Review & Update	
3.0	April 2022	Redrafted	agreed at
			Project Board
			14/04/22

### **Glossary**

Term	Meaning

<u>Aim:</u> To objectively and independently assure that actions on the ECFRS Grenfell Action Plan have been completed and delivered to a suitable and sufficient level that will meet the recommendations of the Phase 1 Grenfell Tower Inquiry Report.

#### Membership:

ACFO Chris Parker (SRO and Chair)
AM Neil Fenwick (Sponsor and Deputy Chair)
Project Manager
Project Lead
AD/ AM - Assurance and Risk
AD/ AM Response
AD/ AM Prevention and Protection
Finance Business Partner
Performance and Business Intelligence Manager
Communications and Marketing Manager

Guests may be invited to provide specific updates

#### Quorate

Chair, Sponsor, AD/ AM - Assurance and Risk (or nominated deputy), Finance team member (or nominated deputy)

#### **Purpose:**

- To provide financial scrutiny against the Protection Uplift Fund and the budget/forecast/actual spend against actions
- To provide scrutiny against the agreed Assurance Framework. In particular:
  - To review evidence presented by the Action owner who will have cross validated from two or more sources that an action has been completed.
  - Project Board verifies the evidence and makes the decision that the action can move to Closed Pending Assurance
- To receive updates by exception by each Action Owner on the progress and status of actions.
- Provide an escalation pathway if required to progress Actions.
- To receive updates by exception to the strategic risk and note any emerging issues
- To receive a Comms Update for both internal and external plans.

#### **Frequency**

Board will meet monthly - MS Teams/hybrid style meeting can be used

#### **Secretariat**

Provided by Collaboration Team



The Action and Decision Logs will be updated as required. No minutes are required

#### Reporting

A report will be sent to SLT/P&R Board quarterly, informed by the updates to the Action Plan and Decision Log

### Agenda standing items

#### **AGENDA**

#### **ECFRS Project Board – Grenfell Action Plan**

#### Date

#### Microsoft Teams Meeting - Time

(Please join via calendar invite)

#### Attendees:

ACFO Chris Parker (SRO and Chair)

AM Neil Fenwick (Sponsor and Deputy Chair)

Project Manager

**Project Lead** 

AD/ AM - Assurance and Risk

AD/ AM Response

AD/ AM Prevention and Protection

Finance Business Partner

Performance and Business Intelligence Manager

Communications and Marketing Manager

Collaboration support for secretariat

Ag	Agenda Item	
1.	Apologies:-	Chair
2.	Actions Log Update	Chair
3.	<ul> <li>Finance &amp; Funding:-</li> <li>Update on budget/forecast</li> <li>Escalations</li> <li>Track and predict exceptions</li> <li>HO reporting compliance</li> </ul>	
	Risks  Updates to Corporate risk  Any emerging issues	
5.	<ul> <li>Open Action / Dashboard updates:- By exception</li> <li>Performance Manage actions not progressing</li> <li>Review deferral requests/change notices</li> </ul>	All

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	Actions to be escalated	
6.	Actions to be Closed  Verification actions following Level 3 assurance and approval to move to Closed Assured	
7.	Comms Update	
8.	Reports due in next month	
9.	AOB:-	
10	. Date of next meeting	

<sup>\*</sup> Paper attached

Date of next meeting: xxxx
Papers Due xxxx
Papers circulated by xxxx