



Meeting	Service Leadership Team	Agenda Item	4e
	Performance and Resources		15
Meeting Date	9 March 2021		
	31 March 2021		
Report Author:	Director of Innovation, Risk & Future Development		
Presented By:	Director of Innovation, Risk & Future Development		
Subject:	Change Programme – PMO Update		
Type of Report:	Information		

RECOMMENDATIONS

Members of the board are asked to note the contents of the Programme Management Office (PMO) Reporting Pack, Appendix A.

BACKGROUND

To keep stakeholders updated on the progress of each project and programme a monthly progress report is completed and submitted to SLT. The project manager captures the progress on milestones, provides a summary of achievements undertaken so far along with planned activity. Additionally, a risk, finance and benefit RAG rating is included. Any early warnings of any issues will be raised to prompt discussion with stakeholders and board members.

OPTIONS AND ANALYSIS

The Service has established a far stronger framework to ensure that change activities are co-ordinated through the PMO. Thus, providing a stronger level of governance and oversight, ensuring consistency in both project documentation and reporting.

The Service has also launched its suggestion scheme on Workplace, called 'Bright ideas', which will hopefully ensure that ideas can be generated throughout the organisation. From marginal gains (in line with Essex Police's initiative) to larger pieces of change, all supporting the ethos of continuous improvement.

BENEFITS AND RISK IMPLICATIONS

These are identified for each project and programmes, but it is also recognised that some identified items are key controls to the Service Strategic Risks.

FINANCIAL IMPLICATIONS

These are identified within each Project and Programme.

EQUALITY AND DIVERSITY IMPLICATIONS

Impact Assessments have been completed as required within the Projects and Programmes.

WORKFORCE ENGAGEMENT

Monthly Strategic Change Board meetings including all strategic stakeholders, communication and stakeholder plans are set up within each of the projects and programmes.

LEGAL IMPLICATIONS

None specific to this report.

HEALTH AND SAFETY IMPLICATIONS

None specific to this report.