## Protection Improvement plan peer review action plan

## **BACKGROUND**

ECFRS commissioned Hertfordshire Fire and Rescue Service to carry out a peer review of the Protection Improvement plan in November 2020. The scope of the review was for them to carry out an independent peer review of the activity ECFRS have carried out in response to the recommendations outlined in the HMICFRS areas of concerns for protection. They reported back on the 29<sup>th</sup> January 2021 having provided a document review of the following documents:

PIP

**RBIP** 

**Enforcement policy** 

Grenfell gap analysis

**ECFRS** Protection strategy

Protection improvement plan tracker.

The following recommendations were identified and reported back.

## Recommendations

- 1) Provide further evidence for the enhancement of the sharing of information and expectations to businesses. This may be by way of an external communications plan.
- 2) Clarify & evidence provision of Out of Hours FP cover.
- 3) Include some commentary within the Protection Strategy to explain sufficiency of resources or planning to enhance this. This would give better clarity as to how ECFRS are going to achieve parity with the NFCC Competency Framework which HMI will use a benchmark.
- 4) Outline clear objectives & target figures for audit activity in order to evidence the ability to meet these.
- 5) Create links to the HR policy/people strategy for Fire Protection.
- 6) Supply and/or provide clear link to Quality Assurance Policy for all audit activity.
- 7) Outline clear objectives & rationale for enforcement activity in order to evidence the ability to increase this activity.
- 8) Provide further evidence for the enhancement of pro-active engagement with businesses to promote fire safety. This may be by way of an external communications plan

| Recommendation                         | Actions                                | Owner                   | Delivery Date |
|--|--|-------------------------|---------------|
| Provide further                        | Develop a                              | AM                      | 31/05/2021    |
| evidence for the enhancement of        | communications plan to share with      | Palmer/Corporate comms. |               |
| the sharing of                         | customers.                             | COMMIS.                 |               |
| information and                        |  |                         |               |
| expectations to                        |  |                         |               |
| businesses.                            | Debelones the                          | CM Faulantona           | 24/05/2024    |
| Clarify & evidence provision of Out of | Rebalance the flexi duty rota and      | GM Eaglestone           | 31/05/2021    |
| Hours FP cover                         | make best use of                       |                         |               |
|  | staff we already                       |                         |               |
|  | have.                                  | 0145                    | 00/00/0004    |
|  | Establish an out of hours system for   | GM Earwicker            | 28/02/2021    |
|  | day duty fire safety                   |                         |               |
|  | officers.                              |                         |               |
| Include some                           | This is included in                    | AM Palmer               | 31//12/2021   |
| commentary within the Protection       | the staff succession                   |                         |               |
| Strategy to explain                    | planning currently                     |                         |               |
| sufficiency of                         | and will be picked                     |                         |               |
| resources or                           | up in the annual                       |                         |               |
| planning to                            | review of the                          |                         |               |
| enhance this.                          | Protection strategy.                   |                         |               |
| Outline clear                          | Set a performance                      | AM Palmer               | 01/04/2021    |
| objectives & target                    | target in the                          |                         |               |
| figures for audit                      | monthly, quarterly                     |                         |               |
| activity in order to evidence the      | and annual performance                 |                         |               |
| ability to meet                        | reports.                               |                         |               |
| these.                                 | To be monitored at                     |                         |               |
|  | 1/4ly P and P                          |                         |               |
| One of a limited to the                | board.                                 | AM Dalas - ::           | 24/07/2024    |
| Create links to the HR policy/people   | Restructure of the Protection function | AM Palmer               | 31/07/2021    |
| strategy for Fire                      | then embed this                        |                         |               |
| Protection                             | into the service                       |                         |               |
|  | people strategy                        |                         | 2.4/2.2/2.2.2 |
| Supply and/or                          | Embed the Quality                      | GM Earwicker            | 31/03/2021    |
| provide clear link<br>to Quality       | Assurance Process within               |                         |               |
| Assurance Policy                       | Protection                             |                         |               |
| for all audit                          | activities                             |                         |               |
| activity.                              | Create a recording                     | AM Palmer               | 31/05/2021    |
|  | and reporting                          |                         |               |
|  | process to enable activity to be       |                         |               |
|  | monitored and                          |                         |               |

|  | action taken to resolve.  |                              |            |
|--|---|------------------------------|------------|
| Outline clear objectives & rationale for enforcement activity in order to evidence the ability to increase this activity | Review the<br>Enforcement<br>policy to include<br>clearer objectives<br>and rationale.  | AM Palmer                    | 28/02/2021 |
| Provide further evidence for the enhancement of pro-active   | Investment in the Essex Chamber of commerce.  | AM Palmer<br>Corporate Comms | 31/05/2021 |
| engagement with<br>businesses to<br>promote fire<br>safety.  | Comms plan to utilise the connections already in existence and enhance partnership working with other agencies and Businesses |                              |            |