

# COVID 19 Recovery Programme

### PRINCIPLES OF THE WORKPLACE

ESSEX COUNTY FIRE & RESCUE SERVICE



## **Recovery Tasks**

### Departments

- Technical Services
- Control
- Operational Policy and NOG
- Operations
- L&D
- Education
- Fire Cadet & DoE
- Fire Break
- Safe Guarding
- RTC Reduction/Community Safety
- Technical Fire Safety
- ICT
- Performance & Data
- Fleet Services
- Purchasing
- Property Services
- Operational Assurance
- Home Safety Bronze & Gold
- Safe and Well Visits Gold
- HR
- OH&FIT
- Finance

### Return to Work Place

### Essex County Fire & Rescue Service

- Kelvedon Park
- BA Workshops
- Stores
- Service Delivery Centres
- North East Stations
- North West Stations
- South West Stations
- South East Stations

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- Action Log
- Decision Log
- Reporting
- COVID Safe Risk Assessments
- Task Return to Work Impact Analysis

Governance



# Return to Work Progress Report

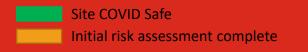
People Place Process	Activity	Lead	July Recovery Progress Update
PLACE	COVID Safe Work Place Risk Assessment PLACE	Health & Safety and Property	<ul> <li>The Health &amp; Safety Team are working to complete the risk assessment with Station Managers, Site Managers and their Safety Reps.</li> <li>Two sites outstanding which are to be deemed COVID safe, this will be complete by 13<sup>th</sup> August The sites which are not COVID safe are awaiting, hand sanitisers, signage, floor marking and mattress protectors. All items are in stores ready for dispatch to each site following a order by the Station Manager.</li> <li>Site specific risk assessments have been saved onto Recovery Programme Teams Site.</li> <li>Publication of the COVID Safe site specific risk assessments will be added onto Intranet for colleagues to view.</li> <li>As per government guidelines, work is underway to produce a Risk Assessment Summary which will be published externally for all visitors. This summary will be displayed outside each site.</li> <li>COVID Safe Work Place Risk Assessment will be undertaken thereafter on a quarterly basis.</li> </ul>
PLACE	Property Tasks	Property	<ul> <li>COVID cleaning contractor agreed at Whole Time Stations and will commence from 10<sup>th</sup> August. This new regime will increase the cleaning to include Saturday, Sunday and in-between shift.</li> <li>Discussions underway to finalise cleaning scheduled at On-Call Stations.</li> <li>Heating and Ventilation work complete at Kelvedon Park</li> <li>Deep clean at Kelvedon Park complete</li> <li>Part 2: Kelvedon Park COVID Workplace Safe Risk Assessment scheduled for 7<sup>th</sup> August 2020</li> </ul>
PEOPLE	Return to Work Assessment Toolkit	HR and Occupation Health	<ul> <li>Return to Work Toolkit approved by rep bodies</li> <li>Phase one –Returning to workplace toolkit issued to all line managers for completion by 1<sup>st</sup> August 2020. Phase one has focused on individuals that are shielding or employees who are struggling with current working arrangements due to domestic or health and wellbeing reasons.</li> <li>Regular recovery meeting will be arranged with Rep Bodies.</li> <li>Return to Workplace meetings scheduled in throughout August with Service Area Lead/Department Head to discuss returning to the workplace (KP/SDP's) in order to understand desk capacity, staff numbers and working patterns.</li> <li>Individual discussions with specialised departments have been arranged onsite for W/C 17<sup>th</sup> August.</li> </ul>
PEOPLE	Comms	Comms Team	<ul> <li>July Comms</li> <li>Changes to rostering guidance comms issued to operational colleagues</li> <li>ECFRS Daily News: Managing COVID 19 in our workplaces, latest guidance and flow chart.</li> <li>Coronavirus guidance for managers: reporting team members affected by foreign travel quarantine.</li> <li>Kelvedon Park HQ deep clean</li> <li>Return to Work Place Tool Kit.</li> <li>Managers guidance on colleagues currently in Spain or with pre booked trips.</li> </ul>



## Essex County Fire & Rescue Service

# **COVID Safe Site Risk Assessments**

Station	Station No	Туре	Advisor	Area	Station Manager	Group Manager	Risk Assessment Scheduled	Initial Assessment Completed	COVID SAFE-afte all assessment tasks completed
	52	Wholetime	ZF	South West	Craig McLellan	Tony Clark	15/06/2020	15/06/2017	All actions complete
Hericay	GB	Retained	NF.	South West	Craig McLellan	Tony Clark		29/07/2020	All actions complete
intree	78	Retained	Ę	North West	Gavin Tripp	Terry Povey		23/06/2020	All actions complete
ntwood	51	Wholetime/ Retained	7	South West	Evan Jellis	Tony Clark	23/06/2020	23/06/2020	
ghtlingsea	20	Retained	2 <	North East	Peter Neal	Simon Dedman		26/06/2020	All actions complete
rnham	43	Retained	NW	North East	Karen Nicol	Simon Dedman		29/06/2020	All actions complete
nvey	54	Retained	NW	South East	Al Green	Dave Barnard		25/05/2020 25/05/2020	All actions complete
elmsford	34	Wholetime	200	South East	Adrian Richardson	Dave Barnard	16/06/2020	07/06/2020	All actions complete
icton	12	Wholetime	NW	North East	Stuart Hare	Simon Dedman	29/06/2020	29/06/2020	All actions complete
ggeshall	24	Retained	Ę	North West	Gavin Tripp	Terry Povey		27/06/2020	All actions complete
Ichester	10	Wholetime	5	North East	Danny Partridge	Simon Dedman	22/06/2020	22/06/2020	All actions complete
rringham	66	Retained	2	South West	Marc Diggory	Tony Clark		23/06/2020	All actions complete
vercourt	2.2	DayCrew/Retained	200	North East	Quentin Sage	Simon Dedman	16/06/2020	16/06/2020	All actions complete
nmow	87 89	Retained	25	North West	Tim Rickard	Terry Povey		25/06/2020	All actions complete
ping et Services	es.	Retained	NF	South West	Steve Wintrip Ray Thomas	Tony Clark		18/06/2020 03/07/2020	All actions complete All actions complete
nton	2.8	Retained	200	North East	Stuart Hare	Simon Dedman		07/07/2020	All actions complete
ays	50	Wholetime	NE	South West	Russ Freeman	Tony Clark	01/07/2020	01/07/2020	All actions complete
eat Baddow	33	DayCrew	28	South East	Dan Wastell	Dave Barnard		23/06/2020	All actions complete
Istead	8.2	Retained	NF	North West	Gavin Tripp	Terry Povey		27/06/2020	All actions complete
rlow	70	Wholetime	Ę.	North West	Richie Green	Terry Povey	30/06/2020	30/06/2020	All actions complete
wkwell	47	Retained	8	South East	David Walpole	Dave Barnard	25/06/2020	25/06/2020	All actions complete
gatestone	67	Retained	NF.	South West	Evan Jellis	Tony Clark	23/06/2020	14/07/2020	All actions complete
den Roding gh	33	Retained	NF NV	North West South East	Tim Rickard	Dave Barnard	17/06/2020	30/06/2020 17/06/2020	All actions complete
gh ughton	72	Wholetime	20	South East South West	David Walpole Steve Wintrip	Tony Clark	17/06/2020	03/07/2020	All actions complete All actions complete
Idon	46	Retained	25	North East	Karen Nicol	Simon Dedman	19/06/2020	83/87/2828	All actions complete
nningtree	17	Retained	200	North East	Peter Neal	Simon Dedman	18/06/2020	18/06/2020	All actions complete
wport	84	Retained	NF.	North West	Tim Rickard	Terry Povey		30/06/2020	All actions complete
d Harlow	82	Retained	Ę.	North West	Richie Green	Terry Povey	30/06/2020	30/06/2020	All actions complete
gar	71	Retained	25	South West	Evan Jellis	Tony Clark	23/06/2020	25/06/2020	All actions complete
sett	55	Wholetime	2	South West	Marc Diggory	Tony Clark	17/06/2020	17/06/2020	All actions complete
yleigh Weir chford	35 49	Wholetime Retained	22	South East South East	Al Green David Walpole	Dave Barnard	24/06/2020 25/06/2020	24/06/2020 25/06/2020	All actions complete
ffron Walden	85	Retained	NF	North West	Richie Maddams	Terry Povey	25/06/2020	30/06/2020	All actions complete
oeburyess	42	Retained	NW	South East	Kerry Taylor	Pave Barnard		18/06/2020	All actions complete
de Hedingham	BO	Retained	NF.	North West	Richie Maddams	Terry Povey		27/06/2020	All actions complete
uth Woodham	32	DayCrew	28	South East	Dan Wastell	Dave Barnard		24/06/2020	All actions complete
uthend & SDP	30	Wholetime	2 <	South East	Kerry Taylor	Dave Barnard	17/06/2020	17/06/2020	All actions complete
insted	83	Retained	2	North West	Tim Rickard	Terry Povey	22/06/2020	22/06/2020	All actions complete
Chelmsford					Steve Hart			23/06/2020	All actions complete
C Orsett					Steve Hart		03/07/2020	03/07/2020	All actions complete
axted	ac.	Retained	NF.	North West	Bichie Maddams	Terry Povey		30/06/2020	All actions complete
lingham	44	Retained	200	North East	Karen Nicol	Simon Dedman		29/06/2020	All actions complete
otree	23	Retained	200	North East	Danny Partridge	Simon Dedman		25/06/2020	All actions complete
llesbury	45	Retained	28	North East	Karen Nicol	Simon Dedman		03/07/2020	All actions complete
AR	14	DayCrew	2 8	North East	Scott Meekings	Simon Dedman	19/06/2020	19/06/2020	All actions complete
Iltham Abbey	73 19	Daycrew Retained	25	South West North East	Steve Wintrip	Tony Clark Simon Dedman		18/06/2020	All actions complete
seley est Area	19	Retained			Stuart Hare			07/07/2020	All actions complete
mmand rlow			25	North West	Andy Hodges	Terry Povey		30/06/2020	All actions complete
st Mersea	22	Retained	2	North East	Peter Neal	Simon Dedman		01/07/2020	All actions complete
thersfield	79	Retained	2 =	North West	Richie Maddams	Terry Povey		30/06/2020	All actions complete
ckford	60	Retained	Ę	South West	Craig McLellan	Tony Clark		25/06/2020	All actions complete
tham & STC	25	Retained	2	North West	Gavin Tripp	Terry Povey	15/06/2020	15/06/2020	All actions complete
venhoe	21	Retained	28	North East	Peter Neal	Simon Dedman		26/06/2020	All actions complete
elvedon Park - Canteen							To be completed with KP when works allow access		
elvedon Park - Control							09/07/2020	09/07/2020	All actions complete
elvedon Park -							To be completed with KP when works allow access		
Fitness Suite									
Fitness Suite elvedon Park - Occupational Health							To be completed with KP when works allow access		





# Recovery Task Progress July Update

Task	Lead	July Recovery Task Progress Update
Prevention & Protection	James Palmer	Education:  Significant team, task and individual work undertaken for this group, with a blended offer being prepared for the September term. Activity being undertaken in the 6 weeks holiday to support this.  Cadets / Firebreak / DofE:  Recovery plan in line with NFCC activity - activity anticipated as being available on station from September. Recruitment options being looked at by the team.  DWP Flexible Support Grant Funding presentation given to strategic leaders within HR - positively met. Funding being explored and success anticipated, to offer courses to offer firebreak courses for 18-24 year olds. 13 courses need to be honoured by March 21.  Safeguarding  referral processes have continued as normal. Passing on information to social care and other support agencies. The team have worked closely with HFS team to ensure those identified as reaching 'gold' threshold will receive visits. Risk assessments are in place to begin entering/cold calling properties with suspected risk. Community Builders are cold calling on premises suspecting of hoarding and are managing their own caseloads of referrals which may need visiting post-COVID. Telephone questionnaire developed to determine whether face-to-face visits are necessary, or advice/literature/signposting etc. has mitigated the risk appropriately.  RTC  Lydia Bennie commenced as new Community Speed Watch Co-ordinator on 06/07/20  Communications with Speed Watch Groups have been recommenced through the issuing of a new CSW Newsletter  SERP meeting held on 2007/20 to consider the resumption of CSW activities (on a limited pilot basis) – aiming for early September. Lydia has is engaging with Groups to identify those willing to recommence  Teams meeting with lan Temperation of Highways England to discuss Driving for Better Business programme and is application to ECFRS. It has been agreed for lan to undertake a free (funded by HE) review of existing policy and guidance for driving at work  Took delivery of two brand new FireBikes from Cannon Motorcycles (a BMW R125
Health & Safety	Danny Bruin	<ul> <li>OSHENS Replacement -There has been no change related to finding a replacement for the OSHENS system at this moment in time. The Health &amp; Safety team is maintaining business as usual using the current OSHENS system.</li> <li>Health and Safety Roadshows/Delivering training - Health and Safety roadshow activity is currently on hold</li> </ul>
HR	Natalie Quickenden	<ul> <li>Civica e-recruit and applicant tracking system – UAT has been completed – paused for Operational Staff recruitment not as a result of Covid-19 but a technical issue. Civica recruitment module being considered for Support Staff recruitment.</li> <li>HR Risks – dated changed to Sept-20 – People Strategy and Resourcing &amp; Talent items in JCAD control measures to be added.</li> </ul>

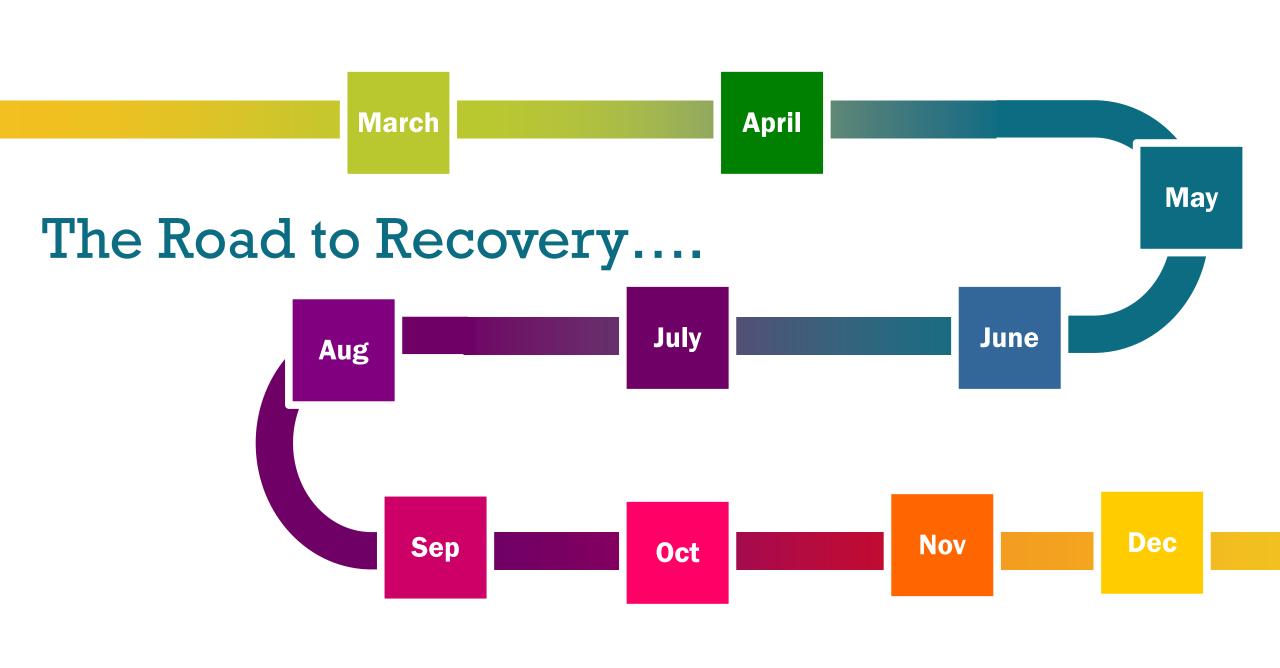
Task	Lead	July Recovery Task Progress Update
Property Services	Jon Doherty	• From 25 May Site activities resumed business activities across the portfolio with Control Measures in place to allow the safe continuation of works for all but the most low priority non-essential maintenance items,
Operational Assurance	David Reid	<ul> <li>Station Audits: Pre-Audit analysis, On-site analysis, Review, report and action plan -Not safe to resume station audits at this stage due to 2 metre distancing rules. However this is been closely monitored.</li> <li>Strategic Debriefing post incident debriefing is under review. Ops Assurance will conduct strategic incident debriefing using MS Teams</li> </ul>
Occupational Health & Fitness	Vince Lungley	<ul> <li>Health Surveillance -Asbestos medicals/Health surveillance – paper screening continues but unable to plan further until status of Service medical Adviser becomes clear in the autumn.</li> <li>Fitech assessments - Planning to commence on catch-up of fitness testing on stations as local risk assessments are being completed. A program of testing will be set out ensuring backlog is prioritised and the new fitness policy gains momentum once again</li> </ul>
Technical Fire Safety	Mark Earwicker	<ul> <li>Auditing - Desktop Audits being conducted in lieu of physical audits at premises. Where necessary on risk assessed basis visits will be conducted. Preparations being made to return to full audits with amendments to current risk assessment, awaiting final sign off.</li> <li>Staff Training - Training providers have adapted training to allow it to take place using virtual classroom via teams. Feedback received by our personnel has to date been very good.</li> </ul>
Operational Policy and NOG	Mark Eaglestone	<ul> <li>Ops team are looking at running an OADD day in September 2020. Should social distancing measures still be in place come September, Ops team will run session via Microsoft Teams.</li> <li>Risk reviews are still being completed under 'desk top' reviews. This practice will be reviewed again following government advice on the 28th June 2020.</li> <li>New SSRI Template – Risk reviews have been conducted via 'desk top' reviews and are being managed to an acceptable standard in conjunction with local Station Managers and Ops department.</li> <li>Policy reviews -BAU has returned and only delay is consultation with rep bodies due to increased workloads in relation to COVID.</li> <li>Welfare PD consultation - Work in progress and consultation with rep bodies arranged for 5th August 2020.</li> <li>MOU Salvation Army- MOU has now been signed and is awaiting sign off of Welfare Policy before implementation.</li> <li>Working with other FRS's consultation - delays still evident due to increased work loads of all parties.</li> <li>MOU with Ambulance service – On hold until BAU returns.</li> </ul>
Technical Services	Steve Foster	<ul> <li>Face Fit Half Mask Retest- Arco: Face fit retest on hold, ideally in line with RPE guidelines we need to ensure that everyone is face fit tested every 3 years, however their masks will still protect them providing they haven't had any facial surgery or have had extreme loss or gain in weight.</li> <li>Bristol PPE Project: Sizing is being carried out by completion of a form remotely by personnel and a set issued on the measurements given, accepting exchanges will be likely.</li> <li>Recruitment of Permanent WM Post: Recruitment of Watch Manager Post, no impact to business as currently have temp Watch Manager in post.</li> <li>TIC Repairs: Complete</li> <li>Fire Escape hood: Delay in toll out, low impact</li> <li>Casualty care bag: Delay in toll out, low impact</li> <li>RD1 equipment suggestions and new projects: Equipment suggestions and new projects on hold. The impact of this is low</li> <li>Method of Entry equipment: New addition to the fire appliances; therefore, the delay in roll out is of low impact.</li> </ul>

Task	Lead	July Recovery Task Progress Update
ICT	Sarah Taylor	<ul> <li>Daily checks cannot recommence until all sites are open again, particularly KP as this is the location of the server rooms and most meeting rooms. However onsite issue resolution is still done as required, but with less ability to immediately respond due to extra preparatory measures before attending site.</li> <li>Other "in progress" tasks are taking place in ways that are not as effective as before but nonetheless are happening. Specifically the ICT Remediation Programme has a mixed of progressing and paused projects.</li> <li>Tasks marked as completed have resumed to be at least as effective as before.</li> </ul>
Performance & Data	Tracy King	<ul> <li>Work has recommenced to fill the System and Data Officer (Performance), interviews were held on Friday 24 July. Recruitment to the Policy Officer role will be paused and reviewed at a later date following a return to the work place.</li> <li>HMICFRS activity is now back underway. The Spring and Summer data return requests were received in Service on 22/07/20 and have been circulated to all internal stakeholders for provision of data. Deadline for submission of both data returns is 2 September.</li> <li>Protection Reinspection will proceed later this year and HMICFRS have requested permission from the Home Secretary to carry out a Response to COVID Inspection of all 45 F&amp;RS. Should permission be granted these inspections will be conducted by the end of the calendar year.</li> </ul>
Fleet	Peter Warner	<ul> <li>Commissioning of new vehicles – in progress.</li> <li>Trauma bag campaign -Still on hold awaiting resources from Fleet, Central stores &amp; Training.</li> <li>Department annual training activities (including apprentice training)</li> <li>Forklift training completed in July, FTA course and Electrical/Hybrid vehicle training planned for August.Internal Audits -Some audits now completed, August will be used to further catch up. Target of 30/9/2020 to be fully caught up</li> <li>Performance &amp; Development reviews -Some have taken place, the Workshop supervisors and Manager still have a back log due to priorities elsewhere.</li> <li>Community Wheels MOT - Complete</li> <li>Volunteer Ladder inspections -Still on hold, this cannot be achieved until KP is available and the volunteers can be safely coordinated.</li> <li>Commercial vehicle Major Servicing – In progress</li> <li>Recruitment of Reception Engineer &amp; Recruitment of Stores Supervisor – both candidates selected and now awaiting referenced.</li> <li>Commissioning of new vehicles -Work has started again on some vehicles, some vehicles have been put on the run, completion of water section van estimated Mid July 20. BA van held up by supplier, this should be completed by End of August 20</li> </ul>
Finance	Neil Cross	<ul> <li>Progress continues on the MTFP, with some additional targets been set for the start of August.</li> <li>The external audit is in progress (start delayed due to GT having NHS audits overrun). Completion is scheduled for early August. GT then plan to do some further work on their Value for Money Opinion (VFM) during August. We are currently aiming for Accounts sign of following completion of the VFM wruiork.</li> <li>The Job role recruitment has been completed, with 2 team members agreeing roles. The Financial Accounting &amp; Compliance Manager started 1st July which the Business Analyst role starting in late August. On boarding for both roles is expected to be slower than usual given the distance training. The team are also facing some further challenges with retirements and we will shortly be announcing some changes where members of the existing Finance Processing Team will be promoted into development roles</li> </ul>

Task	Lead July Recovery Task Progress Update					
Response	Terry Povey & James Taylor					
	<ul> <li>Risk critical training – BAVD etc.</li> <li>Re-validations – ICV etc.</li> <li>Role specific training</li> <li>Task book maintenance</li> <li>CSAP</li> <li>Development of Phase 2 FF</li> <li>On call training attendance/ drill nights</li> <li>Driving courses / ERD</li> </ul>	The move towards centralised training being delivered is continuing, station based personnel are progressing with localised training whilst undertaking the appropriate control measures. The remaining comments are as of Junes update.				
	<ul> <li>Recruitment for internal / external roles</li> <li>Occ health appointments and Fitech</li> <li>Enabling personnel on modified to return to duty</li> </ul>	OH appointments are still being delivered remotely, appointments are being circulated for fitechs to be delivered at STC. Green book roles within the Operational and Community Risk teams (OCRT) are being recruited for.				
	<ul> <li>Undertaking site / venue visits</li> <li>Exercising against risk</li> <li>Locating / supporting vulnerable in the community</li> </ul>	Very few site visits are occurring, SSRI and TFP are receiving desk top reviews. Managers are currently exploring how we can exercise against risk. Crews are spending limited time in the community so it is currently difficult to locate/support the vulnerable.				
	<ul> <li>Delivery of prevention activity</li> <li>Delivery of HSV</li> <li>Delivery of FSO40 / 72d</li> <li>Attendance at statutory meetings</li> </ul>	After incident responses. Initial discussions are taking place to enable station personnel to recommence prevention activity to include HSV. Some CSP meetings are being delivered and attended remotely and officers are taking part in the PFCC remote district meetings.				
	<ul><li>Completion of station visits</li><li>Delivery of project</li></ul>	BAU is stating to return, however there is still an emphasis on Recovery activities which is time consuming. Station engagement is still limited due to restrictions however remote solutions are being adopted e.g TEAMS / Whats App				
	<ul> <li>Delivery of station works (planned)</li> <li>• Station maintenance (un- planned)</li> </ul>	Property management activities are slowly being switched back on, this will be further supported when the SSRA are completed.				

Task	Lead	July Recovery Task Progress Update			
Response	Neil Fenwick				
		Swicthed off pre arranged out duties –March Restarted July Stopped PP activity by response in M arch – rre started 1st August Risk information – March tbable top udpates – restarted 1st July COVID Sites deemed safe 1st August Rostering – June 26th – switched off 6th August –reviewed on 1st March DDOR – August Operational Training switched off March – switched on June Business Impact Assessment – priorities March April – Developed Operation Response plane for COVID – Highlighted abscenctism 20%, 35%, 50% and 75% Operational Training – Full on station training in May April – Operational Remote Training September – Rostering Training Re introdtion of watch visits by Operational & Community Risk Managers - August			

Task	Lead	July Recovery Task Progress Update
Training Paul	Paul Chipperfield & David Fergusson  BA <b>Update</b>	Course Type    Number of clores Delivered Deli
	Paul Chipperfield & David Fergusson	Incident Command  • 22 IC L1 verifications delivered  • 3 Initial IC courses delivered
	Paul Chipperfield & David Fergusson	Service Training Centre  • 5 of cohort 3 have now reached wk 10 out of 15 WT training at STC
	Paul Chipperfield & David Fergusson CSAP	<ul> <li>250 CSAP Phase 2 completed since February</li> <li>24 CSAPs planned for July predicted approx. 130-150 individuals.</li> </ul>
	Driving/Water	<ul> <li>2 LGV Assessments delivered</li> <li>10 ERD Refreshers delivered</li> <li>2 ERD Initial Courses delivered</li> <li>3 x USAR Refreshers delivered</li> <li>1 x LGV Re- train and re-test (3 day course)</li> <li>1 LGV with Road Train delivered</li> <li>theories and Medicals being organised for LGV.</li> <li>1 x Lee Valley course delivered to USAR as Refresher to ensure their competence.</li> </ul>
	Paul Chipperfield & David Fergusson  General Update	<ul> <li>A development session was delivered to 15 apprentices on 20/7/20</li> <li>A significant amount of planning has been spent arranging training for rostered staff; this is due to commence Aug 20 and takes priority over our BAU delivery activity; numbers are as yet unknown</li> <li>Casualty Care training is being risk assessed following an update to the course delivery; rep body sign off is being pursued' delivery is being rescheduled from Sep 20</li> <li>An exception report is being drafted to extend the Operational Training – Assurance of Competency project by 6 months, subject to approval</li> </ul>



**Milestones** 

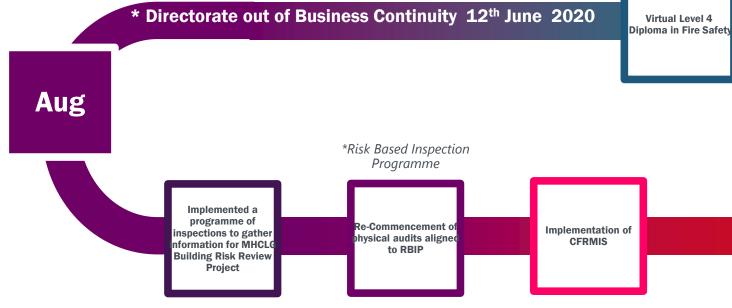
March

\* BCP invoked. However, Building Regs Consultations (paper plans), Other consultations e.g. licensing, planning etc., responding to alleged fire risks and also giving advice upon request in relation to fire safety.

Implemented new process to consult on Building Regulations using electronic plans

Virtual Level 3 Certificate in Fire Safety

Response Road Map 2020



Implementation of Desk Top Audit Process for premises in scope

June

\*Ministry of Housing Communities and Local Government **Milestones** 

March

\* BCP invoked. However, Building Regs Consultations (paper plans), Other consultations e.g. licensing, planning etc., responding to alleged fire risks and also giving advice upon request in relation to fire safety.

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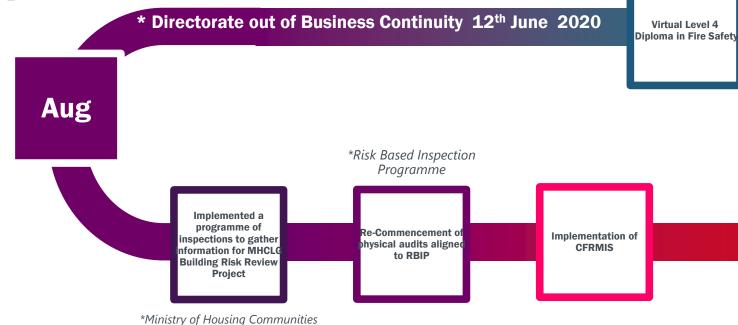
June

Virtual Level 3 Certificate in Fire Safety

> Implementation of Desk Top Audit

Process for premises in scope

Protection Road Map 2020



and Local Government

