



## Decision Sheet

### Essex Police, Fire and Crime Commissioner Fire and Rescue Authority Decision Report

**Report reference number:** 016-20

**Government security classification:** Not protectively marked

**Title of report:** Risk Management Strategy

**Area of County/Stakeholders affected:** Essex

**Report by:** Dave Bill, Director of Innovation, Risk & Future Development

**Date of report:** 11 June 2020

**Enquiries to:** Dave Bill, Director of Innovation, Risk & Future Development

#### 1. Purpose of report

The purpose of this report is to seek the approval of the Police, Fire and Crime Commissioner (PFCC) for the Risk Management Strategy 2020.

A fit for purpose Risk Management Strategy will enable the service to manage risk more effectively and be more cognisant of new and emerging risks.

#### 2. Recommendations

To approve the contents of the draft Risk Management Strategy, attached to this decision sheet.

#### 3. Benefits and Costs of Proposal

The service has developed a framework for risk management which aims to integrate the principles of risk management into all processes and activities.

The service applies the Risk Management Principles as set out in ISO3000:2018:  
*'The purpose of risk management is the creation and protection of value. It improves performance, encourages innovation and supports the achievement of objectives'*

The adoption of these principles is laid out in the attached strategy, by providing a clear structure for the management of risk which is adapted to the needs of ECFRS and the community it serves.

#### **4. Background and proposal**

The current Risk Management Strategy was due for review. The Risk Management Strategy provides the direction for all risk management activity and will underpin the service continuing to build an effective and efficient Risk Management Framework. It is deliberately a more practical document, designed to aid in addressing feedback from the recent internal audit report.

Once the strategy has been approved, in line with the outcome of the Internal Audit report, the Risk Advisor will be providing training to managers as appropriate as well as risk workshops.

#### **5. Strategic Priorities**

The Essex County Fire and Rescue Service (ECFRS) Risk Management Strategy sets out the ways in which the organisation engages with the tenants of enterprise risk management in order to support the Authority in the delivery of its mission statement as set out in the Fire and Rescue Plan, *'To make Essex a safe place, to live, work and travel'*.

Assessment of strategic risk is based on the following:

- Legislative requirements, for example The Fire and Rescue Services Act (2004)
- The Fire and Rescue Plan objectives
- Effective delivery of the service's Integrated Risk Management Plan
- Stakeholder value and expectations
- Provision of a fit for purpose organisation through efficient and effective core responsibilities

#### **6. Operational Implications**

The Risk Management Strategy will enable the service to continue to embed risk management within its work processes. It will enable the service to develop directorate risk registers which will help the service understand the link to the strategic risk register and the management of local risk. Importantly there are clear escalation points where concerns of a risk being realised can be escalated to Directors and, if required, added to the service's Strategic Risk Register.

#### **7. Financial Implications**

None specific to this decision sheet.

#### **8. Legal Implications**

None specific to this decision sheet.

#### **9. Staffing and other resource implications**

All staff within the organisation have defined roles and responsibilities for ensuring effective risk management takes place, as detailed in the attached strategy.

#### **10. Equality and Diversity implications**

None specific to this decision report.

#### **11. Risks**

The attached strategy sets out the thinking and guidelines behind risk management within the service, and in particular the service's risk appetite, to help inform service managers on their decision making. The risk appetite within the Strategy should be formally applied to decision making throughout the organisation.

## 12. Governance Boards

- Service Leadership Team
- Strategic Board
- Audit Committee

## 13. Background papers

Draft Risk Management Strategy - attached.



PFCCFRA 016-20  
IRMP 2020.pdf

## Decision Process

### Step 1A - Chief Fire Officer Comments

(The Chief Fire Officer is asked in their capacity as the Head of Paid Service to comment on the proposal.)

I am supportive of the recommendation.....



Sign 12/06/2020

### Step 1B – Consultation with representative bodies

(The Chief Fire Officer is to set out the consultation that has been undertaken with the representative bodies)

No consultation has been undertaken with the representative bodies- this is not required for the progression of this piece of work; discussions formed part of the Strategic Board process.

### Step 2 - Statutory Officer Review

The report will be reviewed by the Essex Police Fire and Crime Commissioner Fire and Rescue Authority's ("the Commissioner") Monitoring Officer and Chief Financial Officer prior to review and sign off by the Commissioner or their Deputy.

Monitoring Officer

Sign:



Print: P. Brent-Isherwood

Chief Financial Officer

Sign:

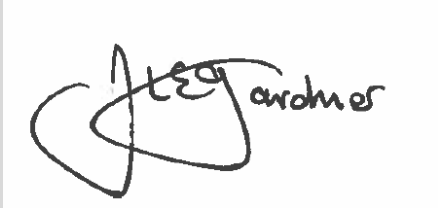


Neil Cross, 12/06/2020



**Step 5 - Decision by the Police, Fire and Crime Commissioner or Deputy Police, Fire and Crime Commissioner**

**I agree the recommendations to this report:**



Sign:

Print: Jane Gardner  
Deputy Police Fire and Crime Commissioner

Date signed: 2 September 2020

**I do not agree the recommendations to this report because:**

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.....  
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Sign: .....

Print: .....

Date signed: .....

