

PFCC Decision Report

Please ensure all sections below are completed

Report reference number: PFCC/048/19

Classification: Not protectively marked

Title of report: Treasury Management Strategy 2019/20

Area of county / stakeholders affected: Countywide

Report by: Abbey Gough

Date of report: 27th March 2019

Enquiries to: Abbey Gough

1. Purpose of the report

- 1.1 To approve the Treasury Management Strategy (TMS) for 2019/20. This provides a framework for the effective management of the PFCC's cash balances and related investments and borrowing. The strategy concentrates on 2019/20 but also considers treasury management for future years in the context of the major planned investment programme.
- 1.2 The strategy was presented to the PFCC at the Essex Police Strategic Board held on 14th March 2019.

2. Recommendations

2.1 To approve the Treasury Management Strategy, Investment Strategy and Capital Strategy 2019/20.

3. Benefits of the proposal

3.1 The strategy provides a framework for the effective management of the PFCC's cash balances, related investments and borrowings. The strategy also ensures that cash is available when needed to meet payments when they are due

4. Background and proposal

4.1 CIPFA defines treasury management as:

"The management of the ... authority's investment and cash flows, its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks."

- 4.2 One aspect of treasury management is to ensure that cash flow is adequately planned in order to ensure that cash is available when needed to meet payments when they are due. If not immediately needed any surplus monies are invested in low risk counterparties in order to earn interest.
- 4.3 The second main purpose of the treasury management strategy is the financing of the PFCC's capital investment plans.

5. Alternative options considered and rejected

5.1 The alternative would be to not approve the strategy, however this is not a viable option as the PFCC is required under various legislation detailed under section 9.1 to have a robust Treasury Management Strategy in place.

6. Police and Crime Plan

6.1 The Treasury Management Strategy ensures that there are sufficient funds available to meet financial commitments within the approved budget in relation to operational and strategic requirements. This includes both day to day operations and longer term investment in order to deliver the Police and Crime Plan.

7. Police operational implications

7.1 Not applicable

8. Financial implications

8.1 Considered in the main body of this report

9. Legal implications

9.1 Approval of the Treasury Management Strategy satisfies the requirements of the Local Government Act 2003, CIPFA Prudential Code, CLG MRP Guidance, CIPFA Treasury Management Code & CLG Investment Guidance. The post Stage 2 treasury management arrangements satisfy the requirements of the Police Reform & Social Responsibility Act 2011.

10. Staffing implications

10.1 Not applicable

[NOT PROTECTIVELY MARKED]

Equality and Diversity implications

11.

11.1	Not applicable		
12.	Risks		
12.1	The key risks associated with the report	th this strategy are outlined within the main body of	
13.	Governance Boards		
13.1	This strategy was presented to the PFCC at the Essex Police Strategic Board on 14 th March 2019		
14.	Background papers		
	Annexe 1 – Treasury Manag	gement Strategy 2019/20	
Report Approval			
The report will be signed off by the OPFCC Chief Executive and Treasurer prior to review and sign off by the PFCC / DPFCC.			
Chief Executive / M.O.		Sign:	
		Print: BREWT SURRUSOD	
		Date: 16 ARIC 209	
Chief Finance Officer / Treasurer		Sign: A. Joseph	
		Print: AB3E7 GSAM	
		Date:	
Publication			
Is the report for publication?		YES	
	repetition publications	NO NO	
If 'NO', please give reasons for non-publication (Where relevant, cite the security classification of the document(s). State 'None' if applicable)			
If the report is not for publication, the Chief Executive will decide if and how the public can be informed of the decision.			
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Redaction

If the report is for publication, is redaction required:			
1. Of Decision Sheet? YES 2. Of Appendix? YES			
NO NO NO			
If 'YES', please provide details of required redaction:			
Date redaction carried out:			
Treasurer / Chief Executive Sign Off – for Redactions only			
If redaction is required, the Treasurer or Chief Executive is to sign off that redaction			
has been completed.			
Sign:			
Print:			
Chief Executive/Treasurer			
Date signed:			
Dute digital			
Decision and Final Sign Off			
I agree the recommendations to this report:			
Sign:			
Print: K.C. HIRST			
PFCC/Deputy PFCC			
Date signed: 1494/19			
I do not agree the recommendations to this report because:			
Tuo not agree the recommendations to this report seconds.			
Sign:			
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Date signed: