

**ESSEX POLICE, FIRE AND CRIME COMMISSIONER FIRE & RESCUE AUTHORITY**

Essex County Fire & Rescue Service

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| Meeting | **ECFRS Strategic Board** | Agenda Item | 13 |
| Meeting Date | 8th June 2018 | Report Number | **7** |
| Report Author: | Assistant Director Programme 2020 - Ben Pilkington | | |
| Presented By | Assistant Director Programme 2020 - Ben Pilkington | | |
| Subject | **Integrated Risk Management Plan Update** | | |
| Type of Report: | Information | | |

# Recommendations

1. Members of the ECFRS Strategic Board are asked to note the contents of the report.

# BACKGROUND

1. The Integrated risk management plan (IRMP) is the document which demonstrates how the Service uses prevention, protection and response activities to mitigate the risks on its communities. The requirement to produce an IRMP is set out the National Framework and is detailed in the legal implications of this report.
2. The current IRMP was published in June 2016 as part of the work undertaken through Programme 2020 and covers the period through to 2020.
3. Work is underway to develop the Fire and Rescue Plan (FR Plan) for Essex which will establish a new set of priorities for ECFRS. The process to review and update the IRMP will need to follow in order that the Service remains aligned to these new priorities.
4. The Strategic Assessment of Risk (SAOR) is a key input to the IRMP and is covered on this agenda under separate cover.

# initial PLAN OF ACTIVITY

1. The development of the IRMP is a key strategic planning activity. The strategic planning timetable, below, shows the plan for production of the FR plan and the IRMP.



Figure 1. Strategic Planning Timetable.

1. Whilst development of the IRMP must be informed by the priorities laid out in the FR Plan research, analysis and engagement on the next IRMP can be started and run in parallel. Specifically:
   1. Review and update of the SAOR (presented on this agenda)
   2. Annual review of Service response for2017/18 - July/August 2018
2. Stakeholder engagement is critical to developing a robust IRMP, around which future activity will be focussed. The National Framework also makes it clear that the plan should reflect consultation at all stages throughout its development. There is currently a need to focus stakeholder engagement on the development of the FR Plan. Once the strategic priorities within the FR Plan are clear the engagement with stakeholders on the IRMP can begin, most likely in July 2018.
3. Public consultation will need to follow the published final FR Plan and, importantly the development of any resulting proposals for change which will impact upon the IRMP, most likely April 2019.

# Benefits and Risk Implications

1. The IRMP is of itself a way of managing community risks. These are identified in the Authority’s a SAOR across Essex, Thurrock and Southend.

**FINANCIAL IMPLICATIONS**

1. Based on previous experience the following are likely to be required to support the development of an IRMP to support the delivery of the strategic priorities:
   * Analytical support - assuming a similar level of activity to previous exercises a budget of £30k would be appropriate.
   * Opinion research – Experience in previous consultation suggests that there will be significant interest and response levels. Contracting quantitative and qualitative research and the analysis of consultation responses so a specialist provider would cost circa £30k.
   * Consultation support and advice - The Service has developed significant expertise in undertaking consultations through the work of Programme 2020. Some level of advice and assurance would be beneficial in providing stakeholders with an increased level of confidence in the process. Support for a single consultation would likely cost £10k.
   * The Communications and Marketing function has capacity and capability to undertake a significant public consultation but would require an additional budget of circa £30k.

**EQUALITY AND DIVERSITY IMPLICATIONS**

1. None specifically arising from this report however the process underway which includes the development of the FR Plan and the IRMP will ensure activity is focussed on identifying and supporting the more vulnerable within Essex.

**WORKFORCE ENGAGEMENT**

1. The National Framework sets out that the production of an IRMP reflect consultation with the workforce and representative bodies.
2. Workforce engagement is currently focussed on the development of the FR Plan. This is helpful as it is begins a dialogue about the future of the Service which can continue and become more detailed with the development of the IRMP.

**LEGAL IMPLICATIONS**

1. The Fire and Rescue Framework for England (May 2018) states that each fire and rescue authority must produce an IRMP. Each plan must:

* reflect up to date risk analyses including an assessment of all foreseeable fire and rescue related risks that could affect the area of the authority;
* demonstrate how prevention, protection and response activities will best be used to prevent fires and other incidents and mitigate the impact of identified risks on its communities, through authorities working either individually or collectively, in a way that makes best use of available resources;
* outline required service delivery outcomes including the allocation of resources for the mitigation of risks;
* set out its management strategy and risk-based programme for enforcing the provisions of the Regulatory Reform (Fire Safety) Order 2005 in accordance with the principles of better regulation set out in the Statutory Code of Compliance for Regulators, and the Enforcement Concordat;
* cover at least a three-year time span and be reviewed and revised as often as it is necessary to ensure that the authority is able to deliver the requirements set out in this Framework;
* reflect effective consultation throughout its development and at all review stages with the community, its workforce and representative bodies and partners; and
* be easily accessible and available.

1. A police, fire and crime commissioner (PFCC) must additionally produce a fire and rescue plan. The Government’s expectation is that this plan should inform the IRMP which should in turn outline how the PFCC’s priorities will be met.
2. The function of preparing and issuing the IRMP may be delegated to the Chief Fire Officer however, the plan must be approved by the PFCC as the fire and rescue authority.