

|  |   |
|--|---|
| Approved By:<br>.....Treasurer .....   | Classification of Paper:<br>Not protectively marked |
| Report to PCC  | Report reference number<br>PCC/0047/15              |
| Date of Decision: 13 May 2015<br>Date of Report: 10 May 2015   | Area of County/Stakeholders affected                |
| Title of report: Capital Programme 2015/16 to 2019/20  |   |
| Report by: Treasurer to the PCC<br>Enquiries to: Charles Garbett: Tel: 01245 291612;<br><a href="mailto:charles.garbett@essex.pnn.police.uk">charles.garbett@essex.pnn.police.uk</a> |   |

**1. Purpose of report**

2.1 To update the status of each project within the Capital Programme 2015/16.

**2. Recommendations**

2.1 The PCC is recommended to approve the appended update of projects within the Capital Programme. Projects are identified as 'green' for approval amounting to £9.6m and 'amber' which require a further report before further consideration can be given.

**3. Benefits of Proposal**

3.1 Clarifying the status of each project allows the Force to progress work on capital investments that maintain and improve policing services across a range of policing operations. Moreover, work can progress on 'amber' projects requiring an additional report before PCC consideration.

#### **4. Background and proposal**

- 4.1 The draft capital programme presented to the Police and Crime Panel in January 2015 was subject to significant change as considerable work was in progress with regard to investment in the Estate and IT. After 3 months of further preparation business cases for certain projects are presented for approval.
- 4.2 Planned capitalised replacement and maintenance across each of the main categories of investment; estates, IT and fleet are also included in the updated capital programme.

#### **5. Police and Crime Plan**

- 5.1 Capital investment in IT, estates and the fleet are an essential requirement for an efficient and effective Force. There is a considerable backlog of investment required in both the estates and IT which is now being addressed.

#### **6. Police Operational Implications**

- 6.1 The investment in a modern estate and IT will enable a Force of a reduced size operate more efficiently and effectively. Enabling a much greater range of information to be accessed and updated in real time by officers in the field through investment in IT will be supplemented by a re-designing of the estate more suited to current and future policing demand.

#### **7. Financial Implications**

- 7.1 The 'green' projects recommended for approval amount to £9.6m and can be funded from existing and expected capital reserves sourced from government grant and capital receipts.
- 7.2 Investment in IT incorporates the modernisation programme needed to allow Essex and Kent to operate on a unified basis. This is expected to enable revenue savings to be generated in the later part of the 5 year capital programme.
- 7.3 Further capital investment approvals will continue to be subject to full detailed business plans. In particular, the business cases for significant investment in a replacement Force Headquarters and associated works will be subject to a viable operating model and associated police officer and staff complements forecast over the medium term.

#### **8. Legal Implications**

Not applicable.

**9. Staffing and other resource implications**

9.1 Any staffing implications of the capital investment proposed will be subject to further work and, where applicable, consultation with affected staff.

**10. Equality and Diversity implications**



10.1 As above.

**11. Background papers**

11.1 The agenda for the Strategic Capital Board is embedded.


**Report Approval**

The report will be signed off by the Chief Executive and CFO and the PCC Solicitor where legal implications arise.

|                         |       |   |
|-------------------------|-------|---|
| Chief Executive/M.O     | ..... |   |
| Chief Financial Officer | ..... |  |
| PCC Legal Advisor       | ..... | (As necessary)  |

**Decision**

I agree the recommendations to this report  
 Approved Lindsay Whitehouse but pass to PCC for final sign off so  
 that there is evidence of review

.....  
  
**PCC/Deputy PCC**

I do not agree the recommendations to this report because

.....  
 .....  
 .....  
 .....  
 .....  
 .....

.....  
**PCC/Deputy PCC**

**Publication**

**Reasons for non-publication** (*state 'None' if applicable*)

.....  
.....  
.....  
.....  
.....  
.....

.....  
Signed/Print name

Report for publication

YES

NO

If the report is not for publication, the Chief Executive will decide if and how the public can be informed of the decision.

**STRATEGIC CAPITAL BOARD 07.05.15 - INITIAL ASSESSMENT OF BIDS**

| Supporting paper ref | Classification | GREEN PROPOSALS  | joint with Kent | Capital Cost £000 | 2015/16 £000 | 2016/17 £000 | 2017/18 £000 | 2018/19 £000 | 2019/20 £000 | Later years £000 | Total £000 | Revenue consequences note #1              |
|----------------------|----------------|--|-----------------|-------------------|--------------|--------------|--------------|--------------|--------------|------------------|------------|---|
|                      |                | <b>ANPR</b>  |                 |                   |              |              |              |              |              |                  |            |   |
| A1                   | G              | Fixed site expansion   |                 | 252.0             | 126.0        | 126.0        |              |              |              |                  | 252.0      | £5k pa                                    |
| A2                   | G              | Essex journey time cameras   |                 | 250.1             | 250.1        |              |              |              |              |                  | 250.1      |   |
|                      |                | <i>the following ANPR projects are an update on those tabled at the SCB meeting</i>        |                 |                   |              |              |              |              |              |                  |            |   |
| A3                   | G              | Stansted Airport server infrastructure   |                 | 56.0              | 56.0         |              |              |              |              |                  | 56.0       |   |
| A4                   | G              | MOTO/A1306 radio link  |                 | 7.0               | 7.0          |              |              |              |              |                  | 7.0        |   |
| A5                   | G              | Canvey Island ANPR   |                 | 17.0              | 17.0         |              |              |              |              |                  | 17.0       |   |
| A6                   | G              | Thremhall Avenue ANPR, Stansted Airport  |                 | 11.0              | 11.0         |              |              |              |              |                  | 11.0       |   |
| A7                   | G              | Birchanger Services  |                 | 9.0               | 9.0          |              |              |              |              |                  | 9.0        |   |
|                      |                | <b>Estates</b>   |                 |                   |              |              |              |              |              |                  |            |   |
| E1                   | G              | Lighting and Power Surge Works at Hub and main Police Stations                             |                 | 75.0              | 60.0         | 15.0         |              |              |              |                  | 75.0       |   |
| E2                   | G              | Chelmsford DHQ Boiler refurbishment  |                 | 40.0              | 40.0         |              |              |              |              |                  | 40.0       |   |
| E3                   | G              | Cycle stores - New shelters at Hub Police Stations   |                 | 50.0              | 50.0         |              |              |              |              |                  | 50.0       |   |
| E4                   | G              | Capitalised maintenance programme  |                 | 1,000.0           | 250.0        | 500.0        | 250.0        |              |              |                  | 1,000.0    |   |
| E5                   |                | Scoping Works – Consultancy fees for key projects  |                 | 0.0               |              |              |              |              |              |                  | 0.0        | £275k revenue cost - not capital          |
| E7                   | G              | Environmental Package 1  |                 | 250.0             | 150.0        | 100.0        |              |              |              |                  | 250.0      |   |
|                      |                | <b>IT</b>  |                 |                   |              |              |              |              |              |                  |            |   |
|                      |                | <b>METHODS AND MASONS INVESTMENT REQUIREMENT - INFRASTRUCTURE MODERNISATION</b>            |                 |                   |              |              |              |              |              |                  |            |   |
|                      | G              | PSNP Project   | Y               | 165.0             | 165.0        |              |              |              |              |                  | 165.0      | £355k 15/16<br>£184k 16/17                |
|                      | G              | Consolidate servers onto the virtual platform.   | Y               | 986.0             | 399.0        | 487.0        | 100.0        |              |              |                  | 986.0      | £3k 15/16 only                            |
|                      | G              | Rationalisation of the storage solutions   | Y               | 75.0              | 75.0         |              |              |              |              |                  | 75.0       | £2k 15/16 only                            |
|                      | G              | Optimise/rationalise line-of-business systems (Athena, COSMOS, TSU, Optica)                | Y               | 1,230.0           | 50.0         | 500.0        | 530.0        | 150.0        |              |                  | 1,230.0    | £100k 16/17<br>£412k 17/18<br>£451k 18/19 |
|                      | G              | Review options for a WAN and LAN managed service.  | Y               | 300.0             |              |              | 300.0        |              |              |                  | 300.0      | £60k 17/18 only                           |
|                      | G              | Design a new desktop solution and hardware replacement                                     | Y               | 888.0             | 70.0         | 409.0        | 409.0        |              |              |                  | 888.0      | £63k 15/16 only                           |
|                      | G              | LAN and Firewall Refresh   | Y               | 695.0             | 295.0        | 100.0        | 300.0        |              |              |                  | 695.0      | 0.0                                       |
|                      | G              | <b>OPERATIONAL PRIORITIES FOR 2015/16</b>  |                 |                   |              |              |              |              |              |                  |            |   |
|                      |                | Child Abuse Image Database (CAID)  | Y               | 142.0             | 142.0        |              |              |              |              |                  | 142.0      | £50k 15/16<br>£25k pa wef 16/17           |
|                      | G              | ESMCP Project - phase 1  | Y               | 100.0             | 100.0        |              |              |              |              |                  | 100.0      | tbc                                       |
|                      | G              | Apollo/Net-5   | Y               | 280.0             | 280.0        |              |              |              |              |                  | 280.0      | 0.0                                       |
|                      | G              | Joint Domestic Abuse Triage Team (JDATT) /Multi Agency Risk Assessment Conferences (MARAC) | Y               | 100.0             | 100.0        |              |              |              |              |                  | 100.0      | £24k 15/16<br>£63k pa wef 16/17           |
|                      | G              | Magnolia Migration   | Y               | 20.0              | 20.0         |              |              |              |              |                  | 20.0       | 0.0                                       |
|                      | G              | Workforce Management   |                 | 117.0             | 117.0        |              |              |              |              |                  | 117.0      | £35k 15/16<br>£11k pa wef 16/17           |

**STRATEGIC CAPITAL BOARD 07.05.15 - INITIAL ASSESSMENT OF BIDS**

| Supporting paper ref | Classification | AMBER PROPOSALS - approved in principle, subject to detailed business case to the PCC's Resources Scrutiny committee for final approval | joint with Kent | Capital Cost £000 | 2015/16 £000 | 2016/17 £000 | 2017/18 £000 | 2018/19 £000 | 2019/20 £000 | Later years £000 | Total £000 | Revenue consequences note #1 |
|----------------------|----------------|---|-----------------|-------------------|--------------|--------------|--------------|--------------|--------------|------------------|------------|------------------------------|
|                      |                | <b>Other</b>  |                 |                   |              |              |              |              |              |                  |            |                              |
|                      | G              | Body armour 2015/16 (bid reduced by 10%)  |                 | 71.0              | 56.0         | 15.0         |              |              |              |                  | 71.0       |                              |
|                      | G              | Body armour 2016/17   |                 | 71.0              |              | 56.0         | 15.0         |              |              |                  | 71.0       |                              |
|                      | G              | Body armour 2017/18   |                 | 71.0              |              |              | 56.0         | 15.0         |              |                  | 71.0       |                              |
|                      | G              | Body armour 2018/19   |                 | 71.0              |              |              |              | 56.0         | 15.0         |                  | 71.0       |                              |
|                      | G              | Body armour 2019/20   |                 | 71.0              |              |              |              |              | 56.0         | 15.0             | 71.0       |                              |
|                      |                | <b>Transport</b>  |                 |                   |              |              |              |              |              |                  |            |                              |
| T1                   | G              | Fleet replacement programme 2015/16   |                 | 2,145.8           | 1,931.2      | 214.6        |              |              |              |                  | 2,145.8    |                              |
|                      |                |   |                 | 9,615.9           | 4,826.3      | 2,522.6      | 1,960.0      | 221.0        | 71.0         | 15.0             | 9,615.9    |                              |

| Supporting paper ref | Classification | AMBER PROPOSALS - approved in principle, subject to detailed business case to the PCC's Resources Scrutiny committee for final approval      | joint with Kent | Capital Cost £000 | 2015/16 £000 | 2016/17 £000 | 2017/18 £000 | 2018/19 £000 | 2019/20 £000 | Later years £000 | Total £000 | Revenue consequences note #1     |
|----------------------|----------------|--|-----------------|-------------------|--------------|--------------|--------------|--------------|--------------|------------------|------------|----------------------------------|
|                      |                | <b>ANPR</b>  |                 |                   |              |              |              |              |              |                  |            |                                  |
| A8                   | A              | Fixed site expansion 2016/17   |                 | 210.0             |              | 210.0        |              |              |              |                  | 210.0      | £5k pa                           |
| A9                   | A              | Equipment replacement 2016/17  |                 | 114.0             |              | 114.0        |              |              |              |                  | 114.0      | £5k pa                           |
| A10                  | A              | Fixed site expansion 2017/18   |                 | 206.0             |              |              | 206.0        |              |              |                  | 206.0      | £5k pa                           |
| A11                  | A              | Equipment replacement 2017/18  |                 | 114.0             |              |              | 114.0        |              |              |                  | 114.0      | £5k pa                           |
| A12                  | A              | Fixed site expansion 2018/19   |                 | 212.0             |              |              |              | 212.0        |              |                  | 212.0      | £5k pa                           |
| new                  | A              | Equipment replacement 2018/19  |                 | 107.0             |              |              |              | 107.0        |              |                  | 107.0      | £5k pa                           |
| A13                  | A              | Fixed site expansion 2019/20   |                 | 220.0             |              |              |              |              | 220.0        |                  | 220.0      | £5k pa                           |
| new                  | A              | Equipment replacement 2019/20  |                 | 109.0             |              |              |              |              | 109.0        |                  | 109.0      | £5k pa                           |
|                      |                | <b>Estates</b>   |                 |                   |              |              |              |              |              |                  |            |                                  |
| E6                   | A              | Evolve/Strategic Change building works - 2015/16   |                 | 500.0             | 400.0        | 100.0        |              |              |              |                  | 500.0      |                                  |
| E8                   | A              | Chemical Enhancement Laboratory 2 (slipped to 16/17)   | Y               | 625.0             |              | 625.0        |              |              |              |                  | 625.0      |                                  |
| E9                   | A              | Chigwell - site purchase   |                 | 750.0             |              |              |              |              |              |                  | 750.0      |                                  |
|                      | A              | CCTV - including Custody, Internal and Security Gates (Proposal to fund this from existing CCTV capital budget and windfall property income) |                 | 340.0             | 170.0        | 170.0        |              |              |              |                  | 340.0      |                                  |
| E10                  | A              | Lighting and Power Surge Works at Hub and main Police Stations 2   |                 | 50.0              |              | 50.0         |              |              |              |                  | 50.0       |                                  |
| E11                  | A              | Evolve/Strategic Change building works - 2016/17   |                 | 50.0              |              | 50.0         |              |              |              |                  | 50.0       |                                  |
| E12                  | A              | Environmental Projects 2   |                 | 250.0             |              | 150.0        | 100.0        |              |              |                  | 250.0      |                                  |
| E13                  | A              | Custody provision - Harlow & Braintree   |                 | 7,500.0           |              | 4,000.0      | 3,500.0      |              |              |                  | 7,500.0    |                                  |
| E14                  | A              | Training Facility  | Y               | 5,000.0           |              | 2,500.0      | 2,500.0      |              |              |                  | 5,000.0    |                                  |
| E15                  | A              | Planning Application new HQ  |                 | 1,000.0           |              | 1,000.0      |              |              |              |                  | 1,000.0    |                                  |
| E16                  | A              | Storage - new central facility   | Y               | 5,000.0           |              | 2,500.0      | 2,500.0      |              |              |                  | 5,000.0    |                                  |
| E17                  | A              | New Contact Centre FCR   |                 | 7,250.0           |              | 3,625.0      | 3,625.0      |              |              |                  | 7,250.0    |                                  |
| E18                  | A              | Headquarters   |                 | 25,000.0          |              | 12,500.0     | 12,500.0     |              |              |                  | 25,000.0   |                                  |
| E19                  | A              | Helipad and Boreham main site  |                 | 0.0               |              | 0.0          | 0.0          |              |              |                  | 0.0        | £100k revenue cost - not capital |
| E20                  | A              | Disposal consultancy   |                 | 0.0               |              | 0.0          | 0.0          |              |              |                  | 0.0        | £100k revenue cost - not capital |

# STRATEGIC CAPITAL BOARD 07.05.15 - INITIAL ASSESSMENT OF BIDS

|     |   |   |                  |                |                 |                 |  |     |                 |                 |         |  |                |  |       |                  |          |
|-----|---|---|------------------|----------------|-----------------|-----------------|--|-----|-----------------|-----------------|---------|--|----------------|--|-------|------------------|----------|
| E21 | A | Environmental Projects 3  | 500.0            |                |                 |                 |  |     |                 |                 |         |  | 500.0          |  |       |                  | 500.0    |
| E22 | A | Helicopter pad  | 4,000.0          |                |                 |                 |  |     | 4,000.0         |                 |         |  |                |  |       |                  | 4,000.0  |
| E23 | A | Boreham   | 12,000.0         |                |                 |                 |  |     | 6,000.0         |                 | 6,000.0 |  |                |  |       |                  | 12,000.0 |
| E24 | A | Environmental measures  | 500.0            |                |                 |                 |  |     | 500.0           |                 |         |  |                |  |       |                  | 500.0    |
| E25 | A | Custody suite enhancements  | 2,000.0          |                |                 |                 |  |     | 1,000.0         |                 | 1,000.0 |  |                |  |       |                  | 2,000.0  |
| E26 | A | Hub refurbishment - say Colchester and Harlow                             | 5,000.0          |                |                 |                 |  |     | 2,500.0         |                 | 2,500.0 |  |                |  |       |                  | 5,000.0  |
| E27 | A | Environmental measures  | 500.0            |                |                 |                 |  |     | 500.0           |                 | 500.0   |  |                |  |       |                  | 500.0    |
| E28 | A | Custody suite enhancements  | 2,000.0          |                |                 |                 |  |     | 1,000.0         |                 | 1,000.0 |  |                |  |       |                  | 2,000.0  |
|     |   | IT  |                  |                |                 |                 |  |     |                 |                 |         |  |                |  |       |                  |          |
|     |   | <b>OPERATIONAL PRIORITIES FOR 2015/16</b>                                 |                  |                |                 |                 |  |     |                 |                 |         |  |                |  |       |                  |          |
| A   |   | Mobile Policing   | 3,959.0          | 841.7          | 1,708.3         | 1,409.0         |  |     |                 |                 |         |  |                |  |       |                  | 3,959.0  |
|     |   | Y   |                  |                |                 |                 |  |     |                 |                 |         |  |                |  |       |                  |          |
| A   |   | Public Contact Management (CRM, Public Contact Channel Shift, Website)    | 5,100.0          | 1,495.0        | 1,330.0         | 1,475.0         |  |     |                 | 800.0           |         |  |                |  |       |                  | 5,100.0  |
|     |   |   |                  |                |                 |                 |  |     |                 |                 |         |  |                |  |       |                  |          |
| A   |   | ESMCP Project - phase 2   | 5,060.0          |                |                 |                 |  |     |                 |                 |         |  |                |  |       |                  | 5,060.0  |
| A   |   | SAP Programme   | 100.0            | 100.0          |                 |                 |  |     |                 |                 |         |  |                |  |       |                  | 100.0    |
| A   |   | Central Data Information Store (CDIS) - Design and Business case in 15/16 | 800.0            |                |                 | 700.0           |  |     | 50.0            |                 |         |  |                |  |       |                  | 800.0    |
|     |   | <b>PROJECTS TO BE PRIORITISED AGAINST THOSE LISTED ABOVE</b>              |                  |                |                 |                 |  |     |                 |                 |         |  |                |  |       |                  |          |
| A   |   | Digital Forensics Gateway   | 250.0            |                |                 | 250.0           |  |     |                 |                 |         |  |                |  |       |                  | 250.0    |
| A   |   | Case Management (Business Services)                                       | 80.0             |                |                 | 80.0            |  |     |                 |                 |         |  |                |  |       |                  | 80.0     |
| A   |   | ANPR Back Office Convergence  | 30.0             |                |                 | 30.0            |  |     |                 |                 |         |  |                |  |       |                  | 30.0     |
| A   |   | Property Management System Upgrade  | 32.0             |                |                 | 4.0             |  | 4.0 |                 |                 |         |  |                |  |       |                  | 32.0     |
|     |   | Transport   |                  |                |                 |                 |  |     |                 |                 |         |  |                |  |       |                  |          |
| T2  | A | Fleet replacement programme 2016/17                                       | 2,200.0          |                |                 | 2,200.0         |  |     |                 |                 |         |  |                |  |       |                  | 2,200.0  |
| T3  | A | Fleet replacement programme 2017/18                                       | 2,300.0          |                |                 | 2,070.0         |  |     | 230.0           |                 |         |  |                |  |       |                  | 2,300.0  |
| T4  | A | Fleet replacement programme 2018/19                                       | 2,400.0          |                |                 |                 |  |     | 2,160.0         |                 |         |  |                |  |       |                  | 2,400.0  |
| T5  | A | Fleet replacement programme 2019/20                                       | 2,500.0          |                |                 |                 |  |     |                 |                 |         |  |                |  | 250.0 |                  | 2,500.0  |
|     |   |   |                  |                |                 |                 |  |     |                 |                 |         |  |                |  |       |                  |          |
|     |   |   | <b>105,918.0</b> | <b>3,886.7</b> | <b>20,221.3</b> | <b>30,553.0</b> |  |     | <b>33,688.0</b> | <b>13,819.0</b> |         |  | <b>3,750.0</b> |  |       | <b>105,918.0</b> |          |

| SUMMARY      | Capital Cost<br>£000 | 2015/16<br>£000 | 2016/17<br>£000 | 2017/18<br>£000 | 2018/19<br>£000 | 2019/20<br>£000 | Later years<br>£000 | Total<br>£000    |
|--------------|----------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------------|------------------|
| <b>GREEN</b> | 9,615.9              | 4,826.3         | 2,522.6         | 1,960.0         | 221.0           | 71.0            | 15.0                | 9,615.9          |
| <b>AMBER</b> | 105,918.0            | 3,886.7         | 20,221.3        | 30,553.0        | 33,688.0        | 13,819.0        | 3,750.0             | 105,918.0        |
| <b>TOTAL</b> | <b>115,533.9</b>     | <b>8,713.0</b>  | <b>22,743.9</b> | <b>32,513.0</b> | <b>33,909.0</b> | <b>13,890.0</b> | <b>3,765.0</b>      | <b>115,533.9</b> |

The revenue consequences shown are taken from the bid documents and need to be reviewed. It is not clear at this stage whether the forecast revenue costs allow for any savings from the proposed capital assessment.

